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# FOUR Revolutions: What Will the U.S. Do About Them?

**Brig. Gen. Duke DeLuca**

President, Miss River Commission

Cmdg Gen, Miss Valley Division USACE

14 May 2014

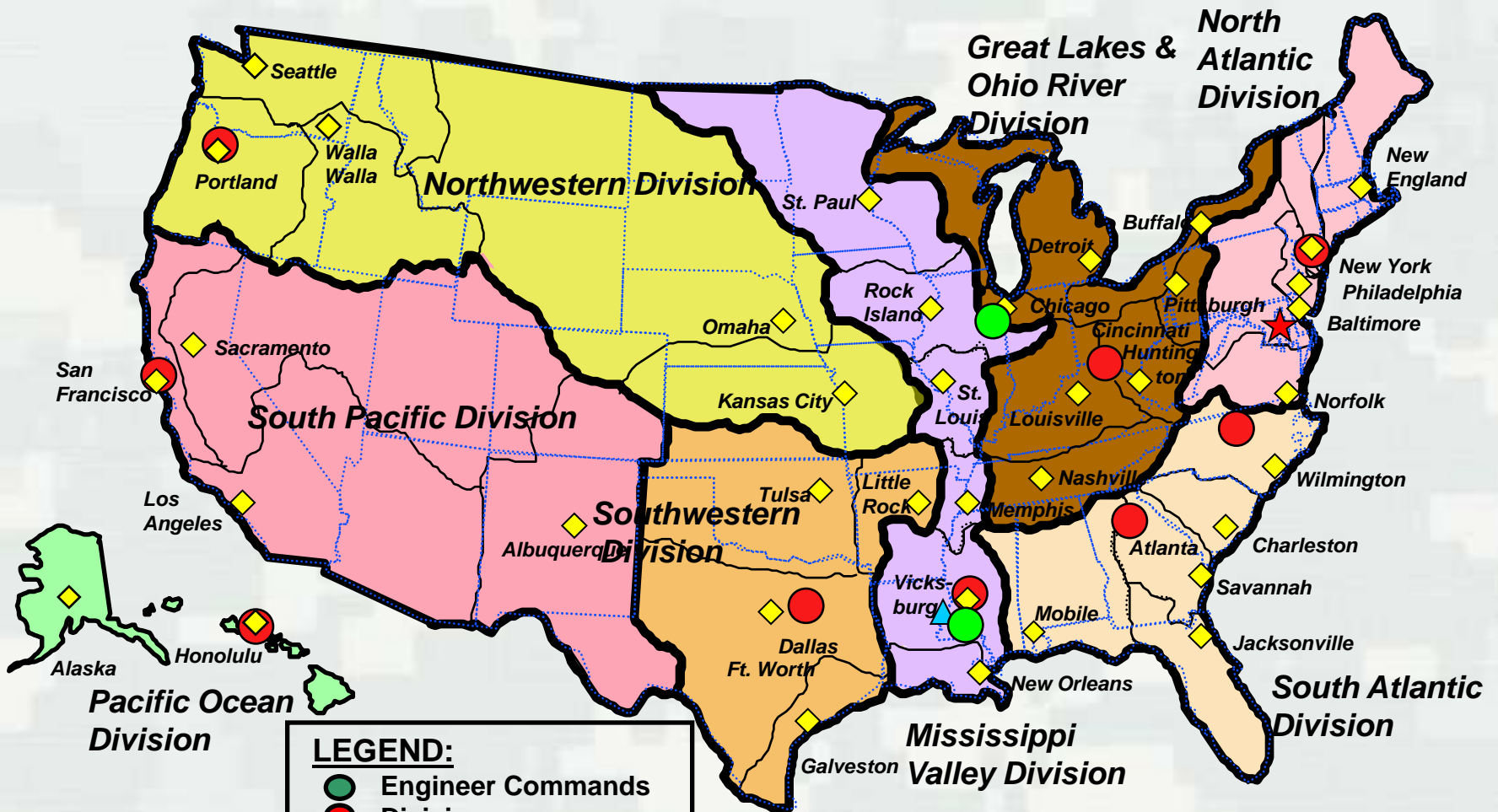


®

US Army Corps of Engineers  
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# U.S. Army Corps of Engineers



**LEGEND:**

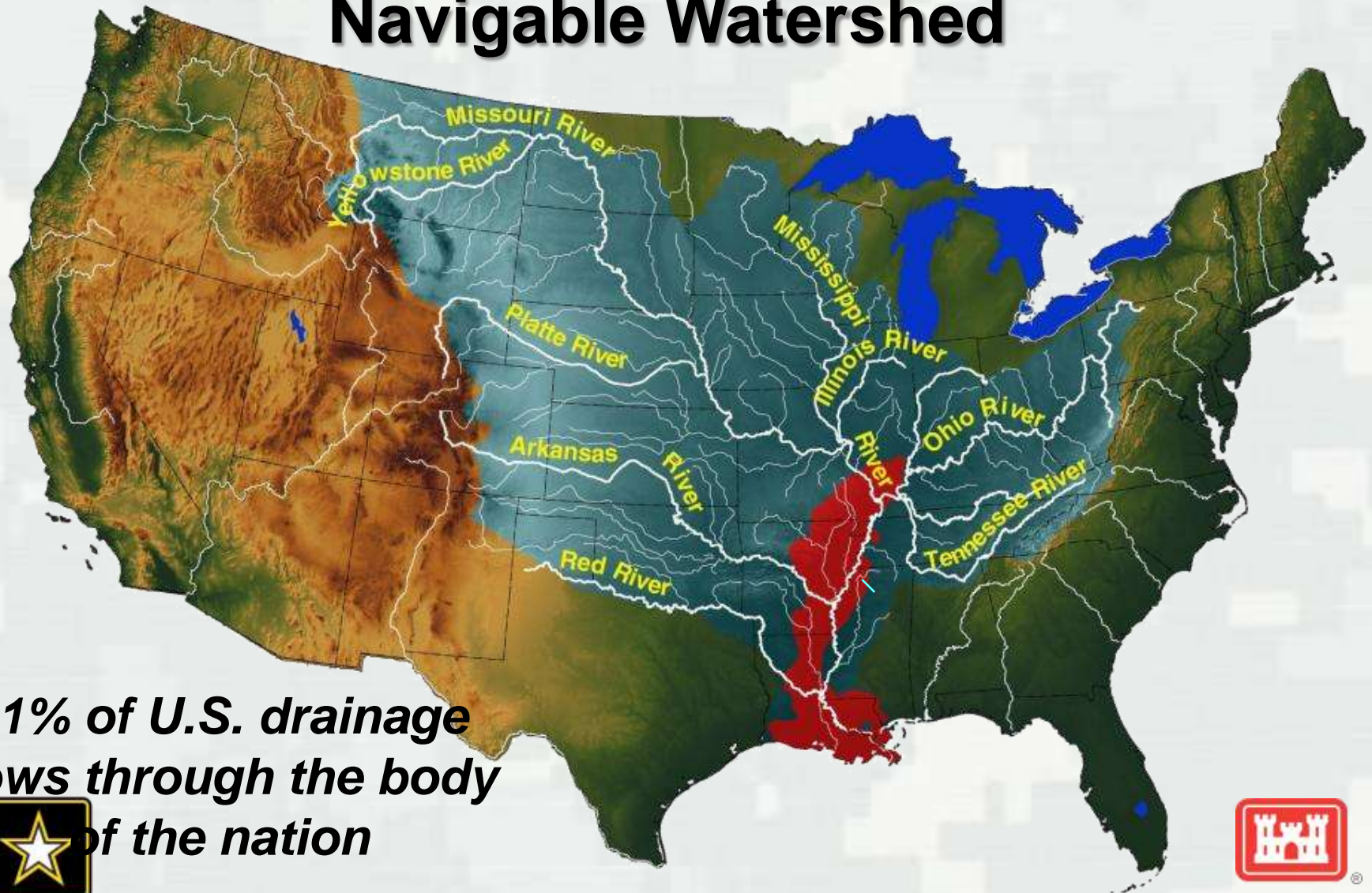
- Engineer Commands
- Divisions
- ◆ District HQ location
- Division boundary

Civil Works Funding Supports our Diverse Missions/Workforce





# World's Largest Naturally Navigable Watershed



***41% of U.S. drainage  
flows through the body  
of the nation***



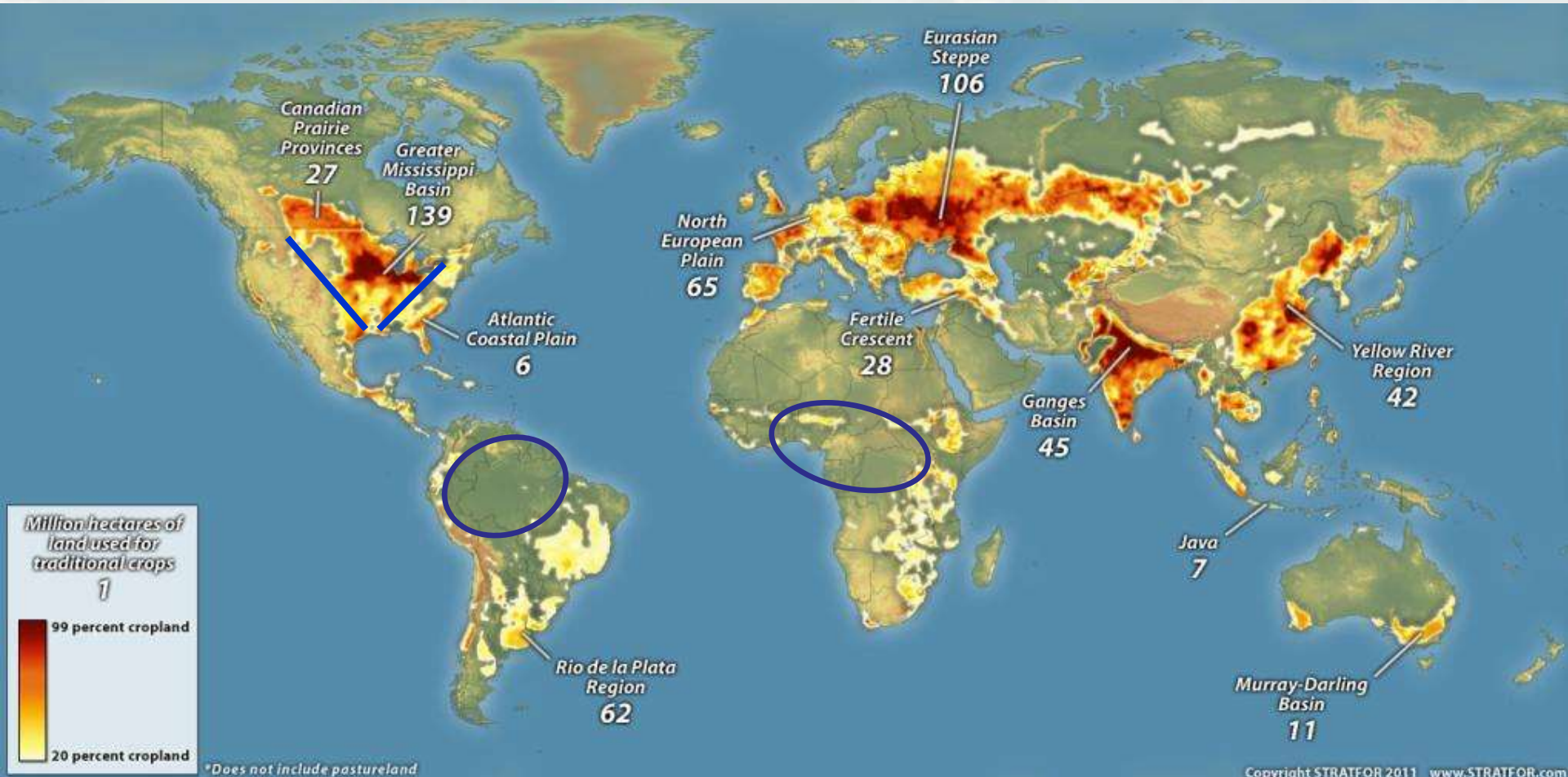
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# Revolution #1: Explosive Growth in US Agricultural Productivity





# Revolution #2: Hydrocarbon Production Revolution

- **Unconventional Oil and Gas Production Methods**
  - **Horizontal Drilling, Hydraulic Fracturing of Shale**
- **US Oil Production:**
  - **Grew 18% in last year alone**
  - **US will be World #1 producer in 2015 (more than KSA)**
- **US Natural Gas Production:**
  - **US is World #1 producer as of 2013 (more than Russia)**
- **Affects Many Other Industries including Chemical, Plastics, and all Manufacturing**



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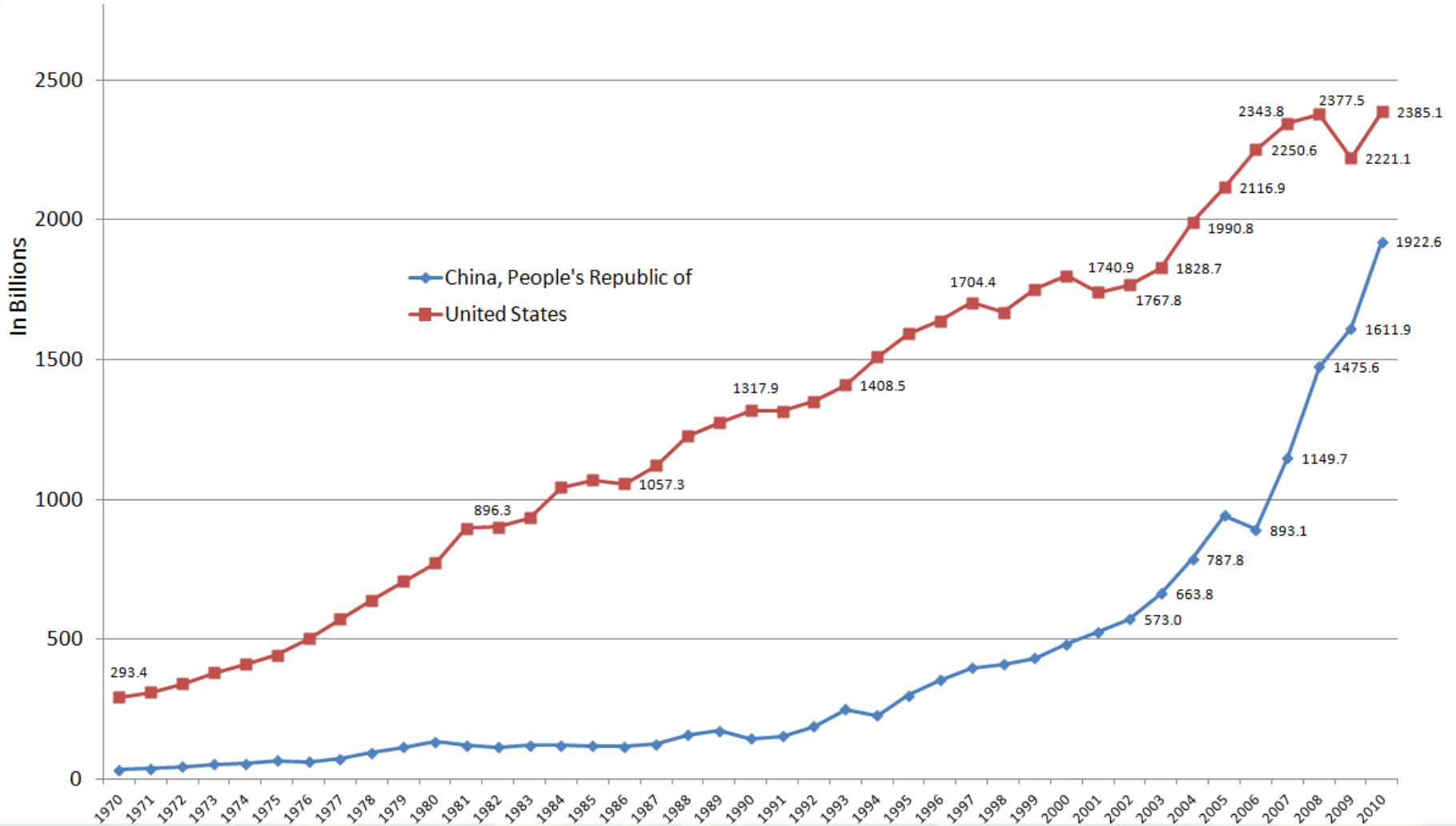


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\*In China and India, equivalent degree compared to USA accredited institutions

# Revolution #3: Return of Manufacturing to the US and The Mississippi Valley

US Manufacturing Output vs China Manufacturing Output 1970 - 2009



# Revolution #4: Accelerating Impacts of Climate Change

- **Changes to Weather**
  - **Precipitation more Intense – More Volume in Less Time**
  - **Increased Runoff from this and development**
  - **Significant Storm events of high intensity**
    - **Record number of >\$1B events in 2013 (41 - 7 in US)**
    - **Increasing High Damage weather events 151 since 1980**
- **Changes to Watershed Functioning – part climate chg**
  - **Higher Stages with same or less flow as in the past (need new flow line for Mississippi River – underway)**
  - **Bottom Changes (Geomorphology study underway)**
    - **Accelerating Sea Level Rise**
    - **Louisiana Coastal land Loss is Relative SLR**



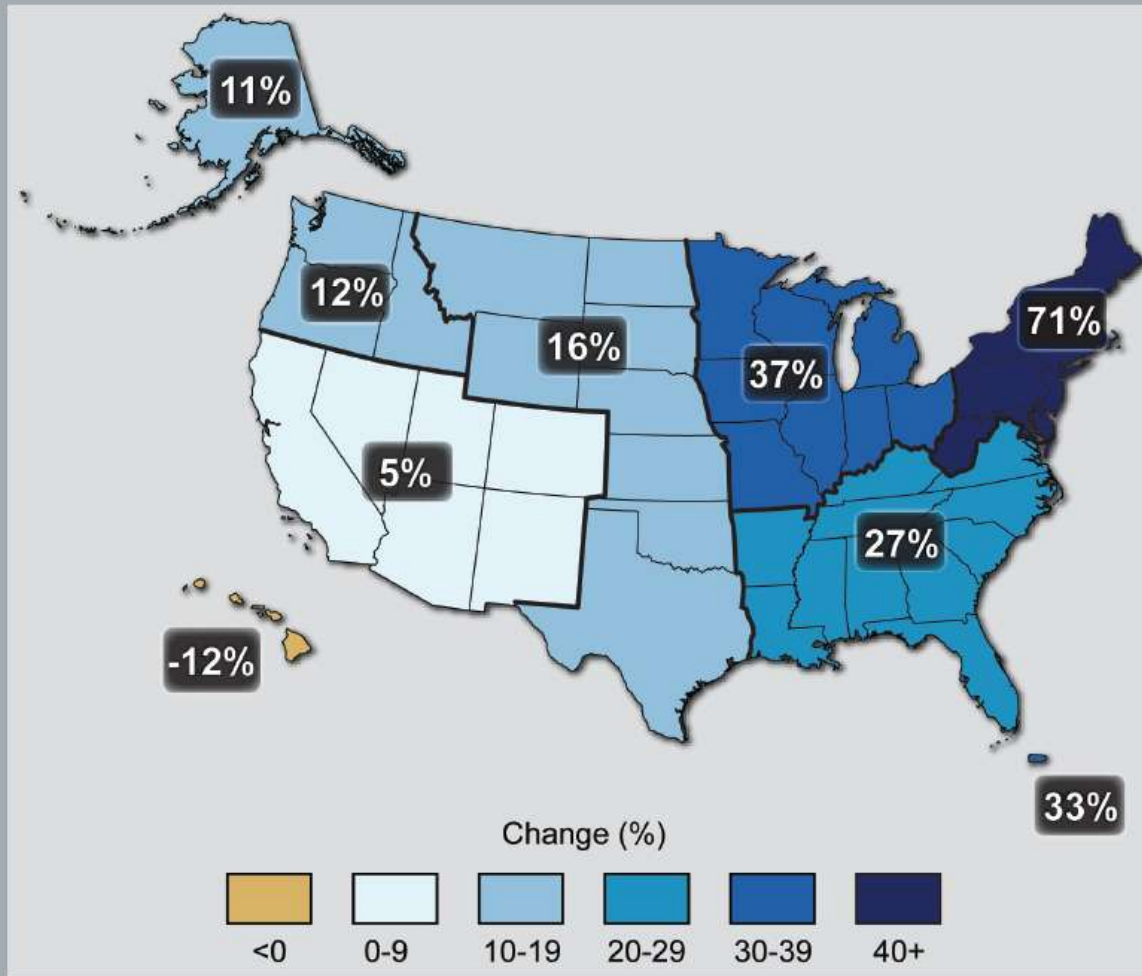
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\*In China and India, equivalent degree compared to USA accredited institutions

# Observed Change in Very Heavy Precipitation



Percent changes in the amount of precipitation falling in very heavy events (the heaviest 1%) from 1958 to 2012 for each region. There is a clear national trend toward a greater amount of precipitation being concentrated in very heavy events, particularly in the Northeast and Midwest. (Figure source: updated from Karl et al. 2009<sup>c</sup>).



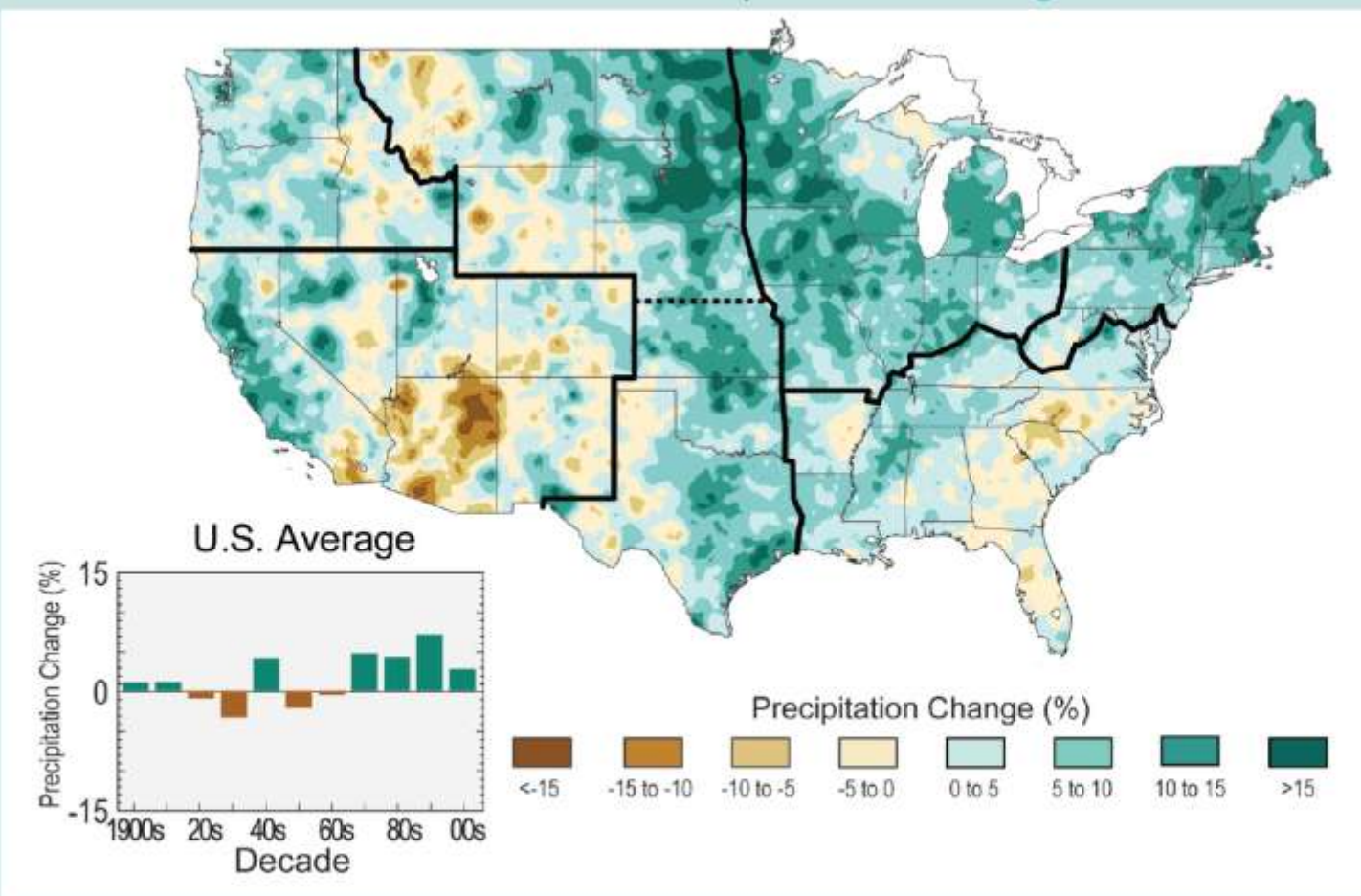
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# Observed U.S. Precipitation Change



The colors on the map show annual total precipitation changes for 1991-2012 compared to the 1901-1960 average, and show wetter conditions in most areas. The bars on the graph show average precipitation differences by decade for 1901-2012 (relative to the 1901-1960 average). The far right bar is for 2001-2012. (Figure source: NOAA NCDC / CICS-NC).

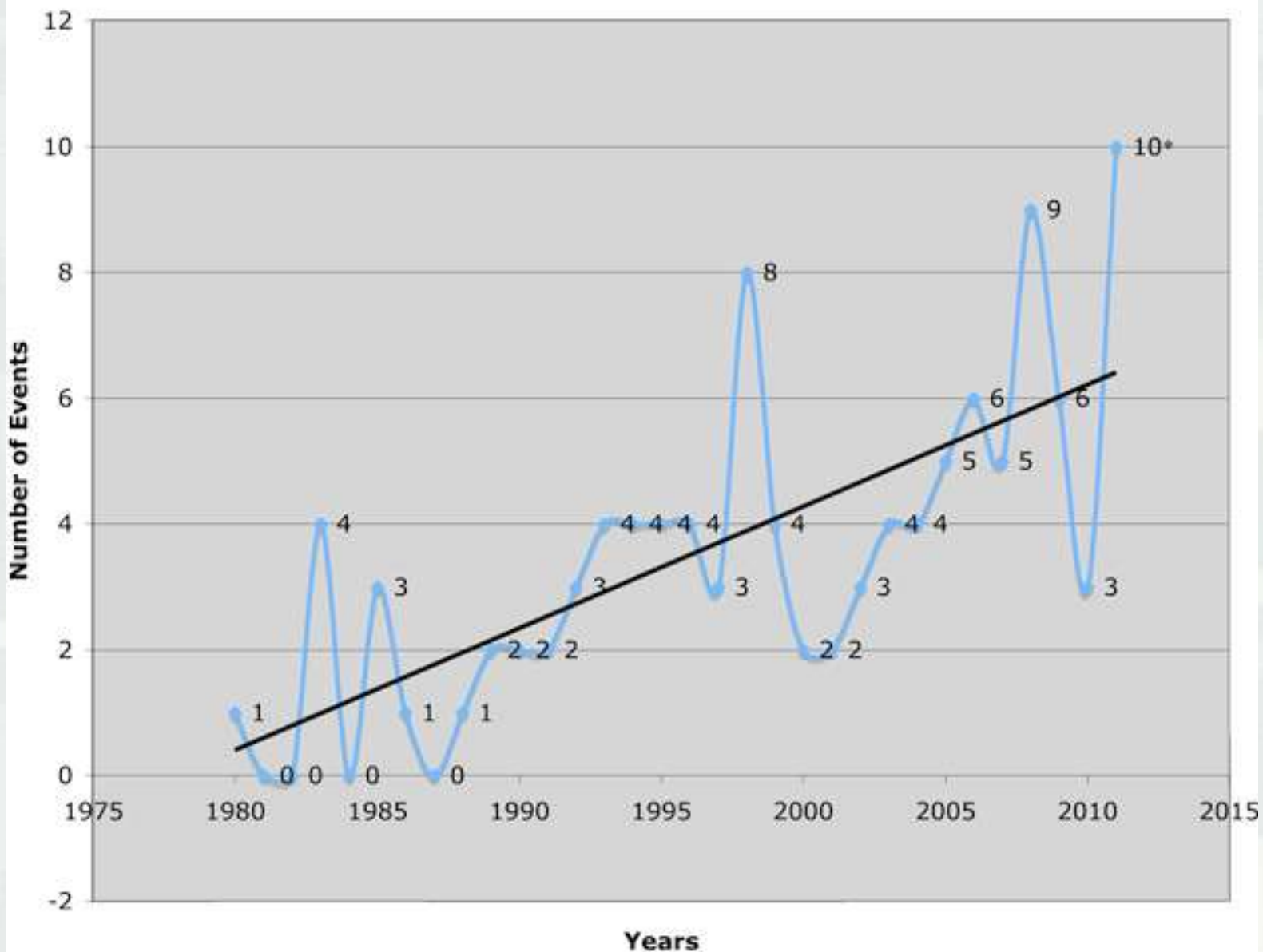


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# US Billion Dollar Weather Events 1980-2010



\* Including Hurricane Irene, the US has experienced 10 billion-dollar weather events in 2011, as of September 1  
Data Source: NOAA's National Climatic Data Center <http://www.ncdc.noaa.gov/img/reports/billion/disasters2010.pdf>



# Katrina Diaspora



This map illustrates the national scope of the dispersion of displaced people from Hurricane Katrina. It shows the location by zip code of the 800,000 displaced Louisiana residents who requested federal emergency assistance. The evacuees ended up dispersed across the entire nation, illustrating the wide-ranging impacts that can flow from extreme weather events, such as those that are projected to increase in frequency and/or intensity as climate continues to change. (Figure source: Kent 2006<sup>6</sup>).

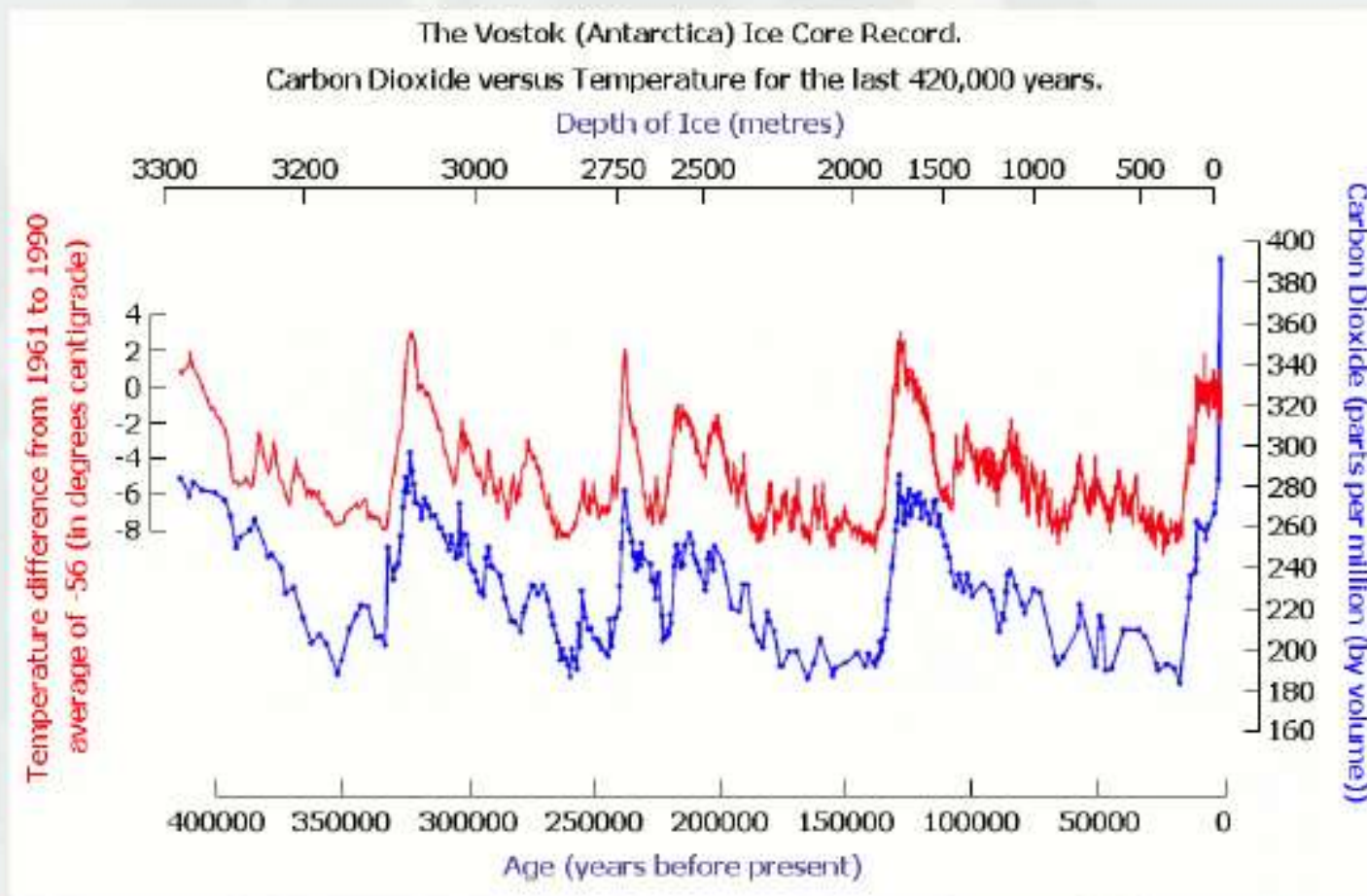


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# CO<sub>2</sub> Concentrations and Proxy Temperatures from the 400,000+ Vostok Ice Core Data Set



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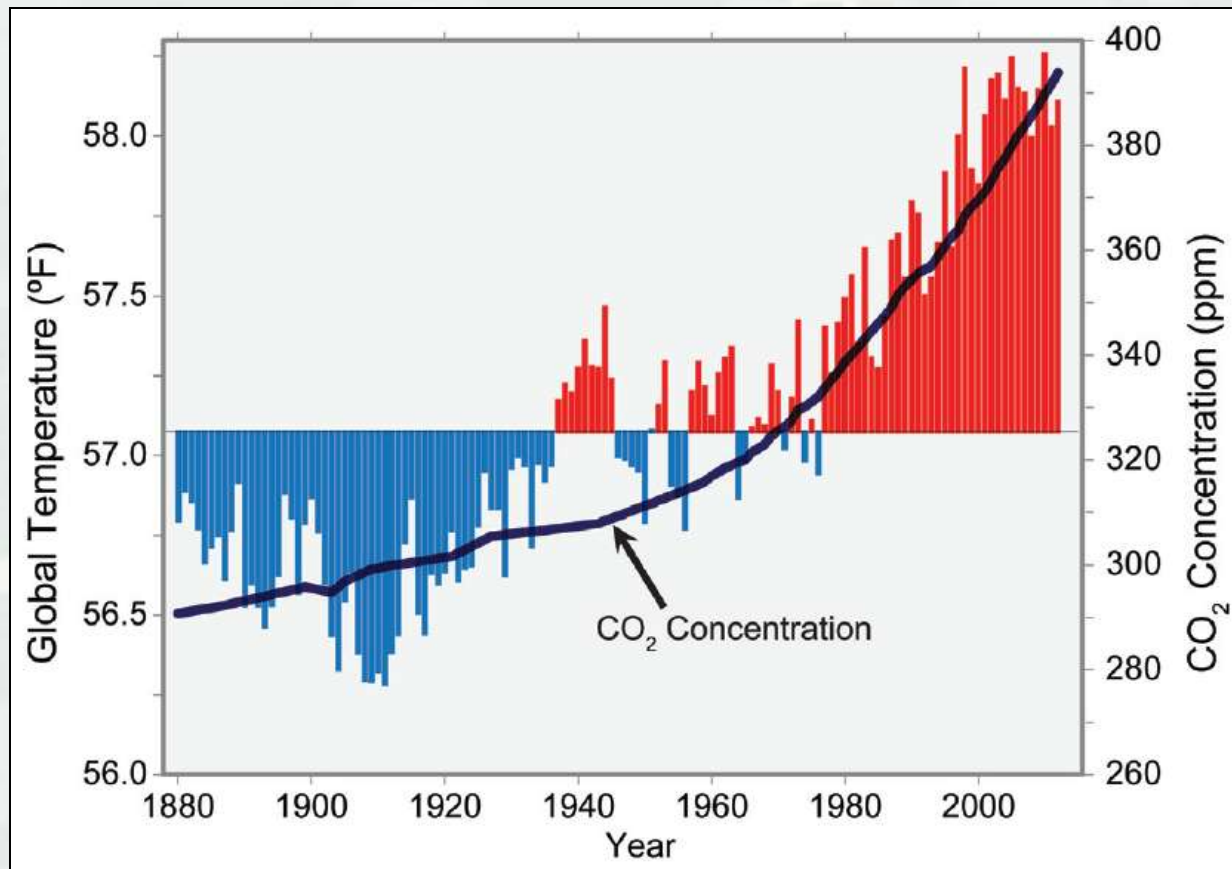
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\*Graphic courtesy of NOAA Paleoclimatology, National Climatic Data Center.  
([http://www.ncdc.noaa.gov/paleo/icecore/antarctica/vostok/vostok\\_data.html](http://www.ncdc.noaa.gov/paleo/icecore/antarctica/vostok/vostok_data.html))



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# Global Temperature and Carbon Dioxide



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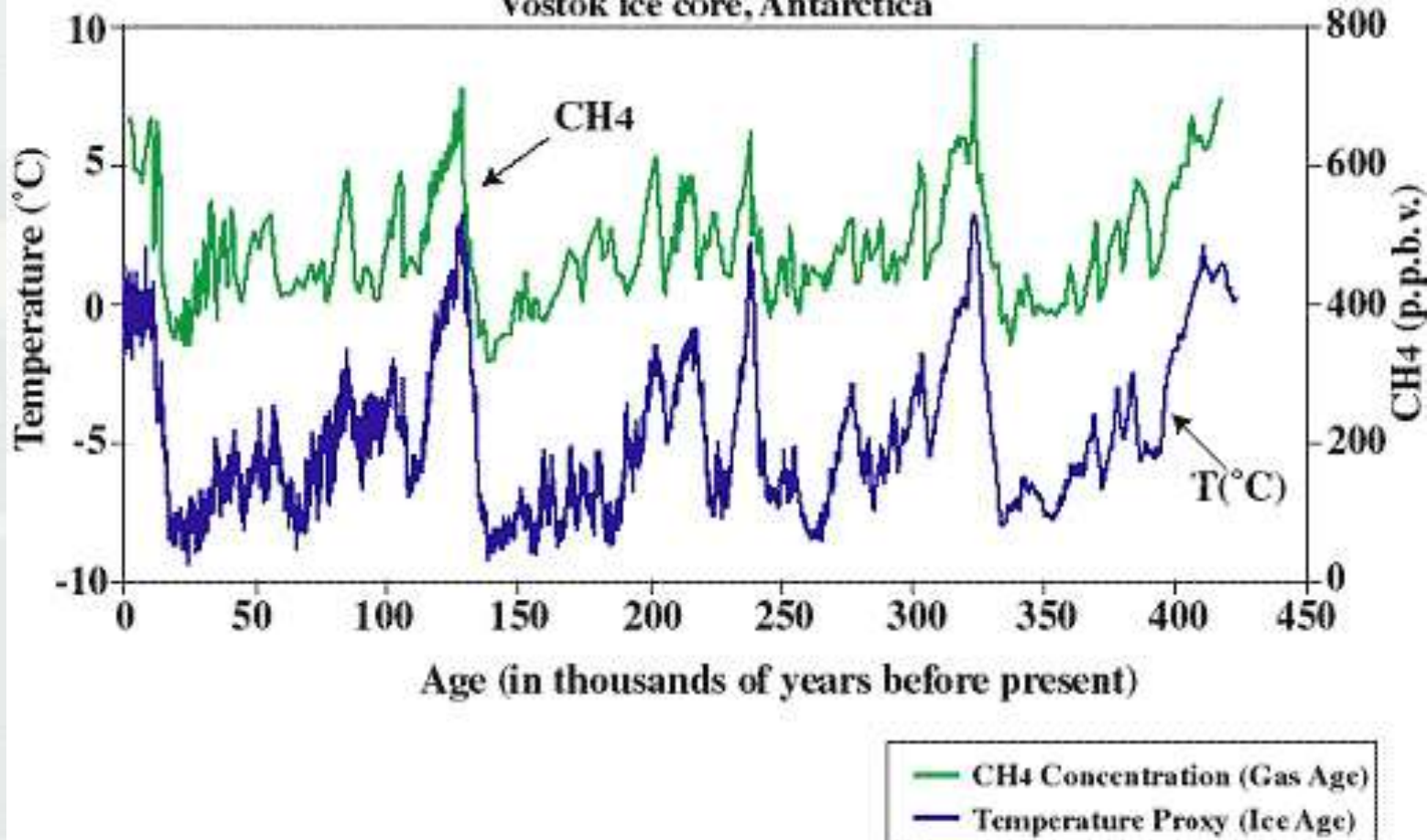
Climate Change Impacts in the United States: Highlights, U.S. Global Change Research Program, p. 18, <http://nca2014.globalchange.gov/highlights>



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# Vostok Ice Core Data Temp v. CH<sub>4</sub>

Climate and Atmospheric History of the past 420,000 years from the Vostok ice core, Antarctica



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\*Graphic courtesy of NASA, Goddard Institute for Space Studies.  
([http://www.giss.nasa.gov/research/features/200409\\_methane/](http://www.giss.nasa.gov/research/features/200409_methane/))

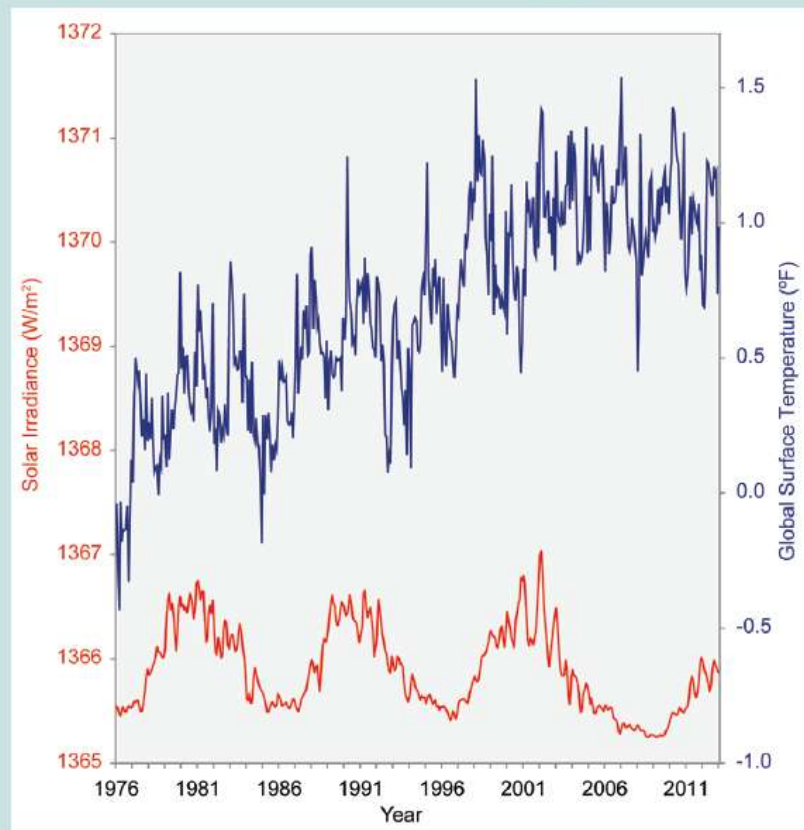
\*\*pg. 26



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## Measurements of Surface Temperature and Sun's Energy



The full record of satellite measurements of the sun's energy received at the top of the Earth's atmosphere is shown in red, following its natural 11-year cycle of small ups and downs, without any net increase. Over the same period, global temperature relative to 1961-1990 average (shown in blue) has risen markedly. This is a clear indication that changes in the sun are not responsible for the observed warming over recent decades. (Figure source: NOAA NCDC / CICS-NC).

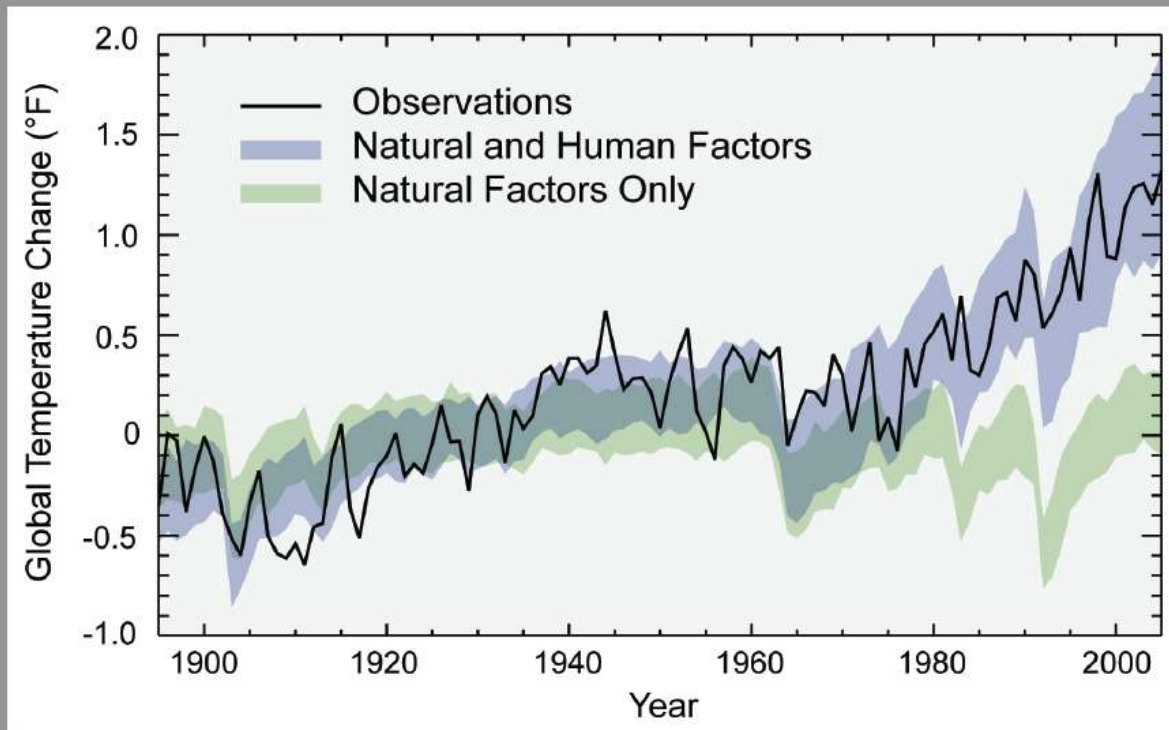


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# Separating Human and Natural Influences on Climate



The green band shows how global average temperature would have changed over the last century due to natural forces alone, as simulated by climate models. The blue band shows model simulations of the effects of human and natural forces (including solar and volcanic activity) combined. The black line shows the actual observed global average temperatures. Only with the inclusion of human influences can models reproduce the observed temperature changes. (Figure source: adapted from Huber and Knutti 2012<sup>b</sup>).

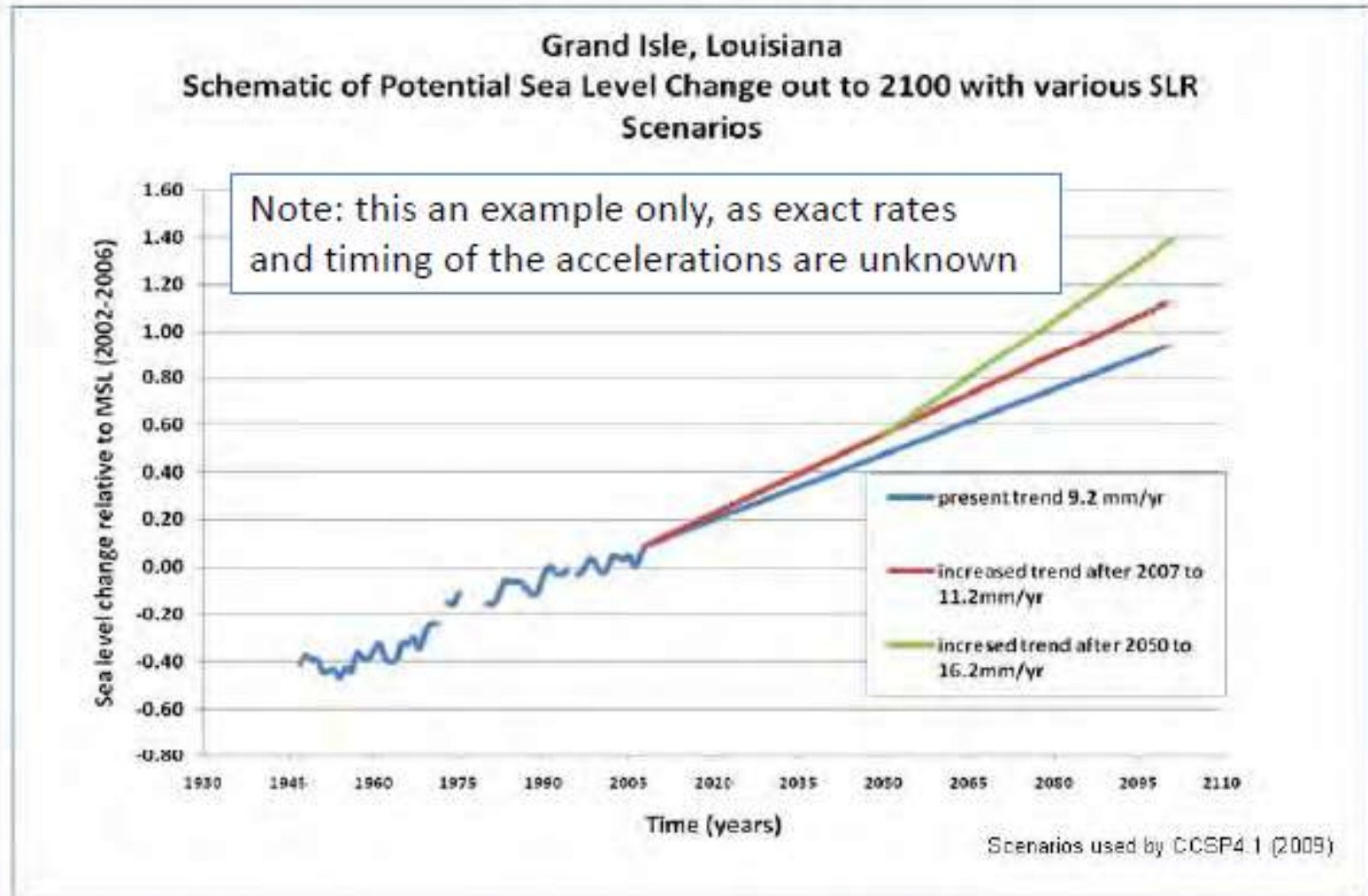


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# Climate models project acceleration in Sea Level Rise starting before 2100 due to climate change- Many Areas through SE Coastal Louisiana See High Rates Now In Excess of 10mm





Louisiana Coast 2005

.5 Foot

1 Foot



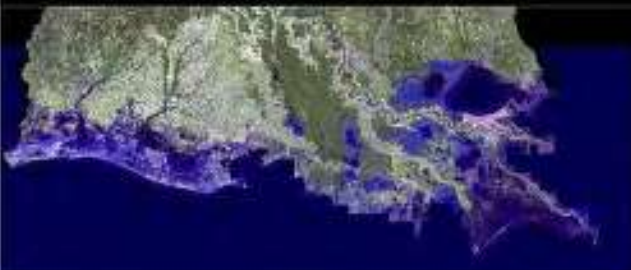
Source- LSU Center for Coastal Studies

1.5 Feet

2 Feet

The Future  
Landscape

2.5 Feet



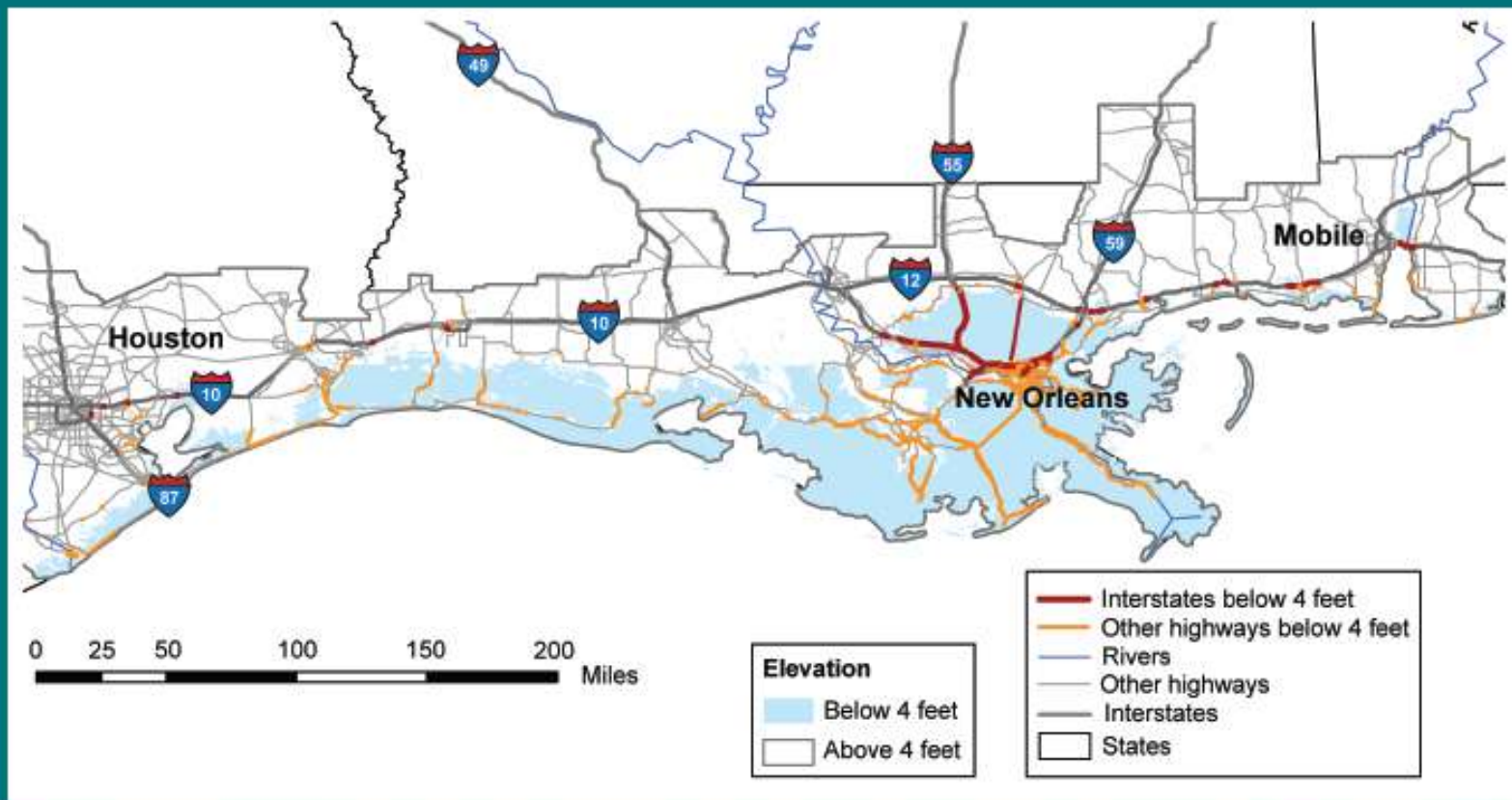
3 Feet

3.5 Feet

4 Feet



## Gulf Coast Transportation Hubs at Risk



Within this century, 2,400 miles of major roadway are projected to be inundated by sea level rise in the Gulf Coast region. The map shows roadways at risk in the event of a sea level rise of about 4 feet, which is within the range of projections for this region in this century. In total, 24% of interstate highway miles and 28% of secondary road miles in the Gulf Coast region are at elevations below 4 feet. (Figure source: Kafalenos et al. 2008<sup>6</sup>).



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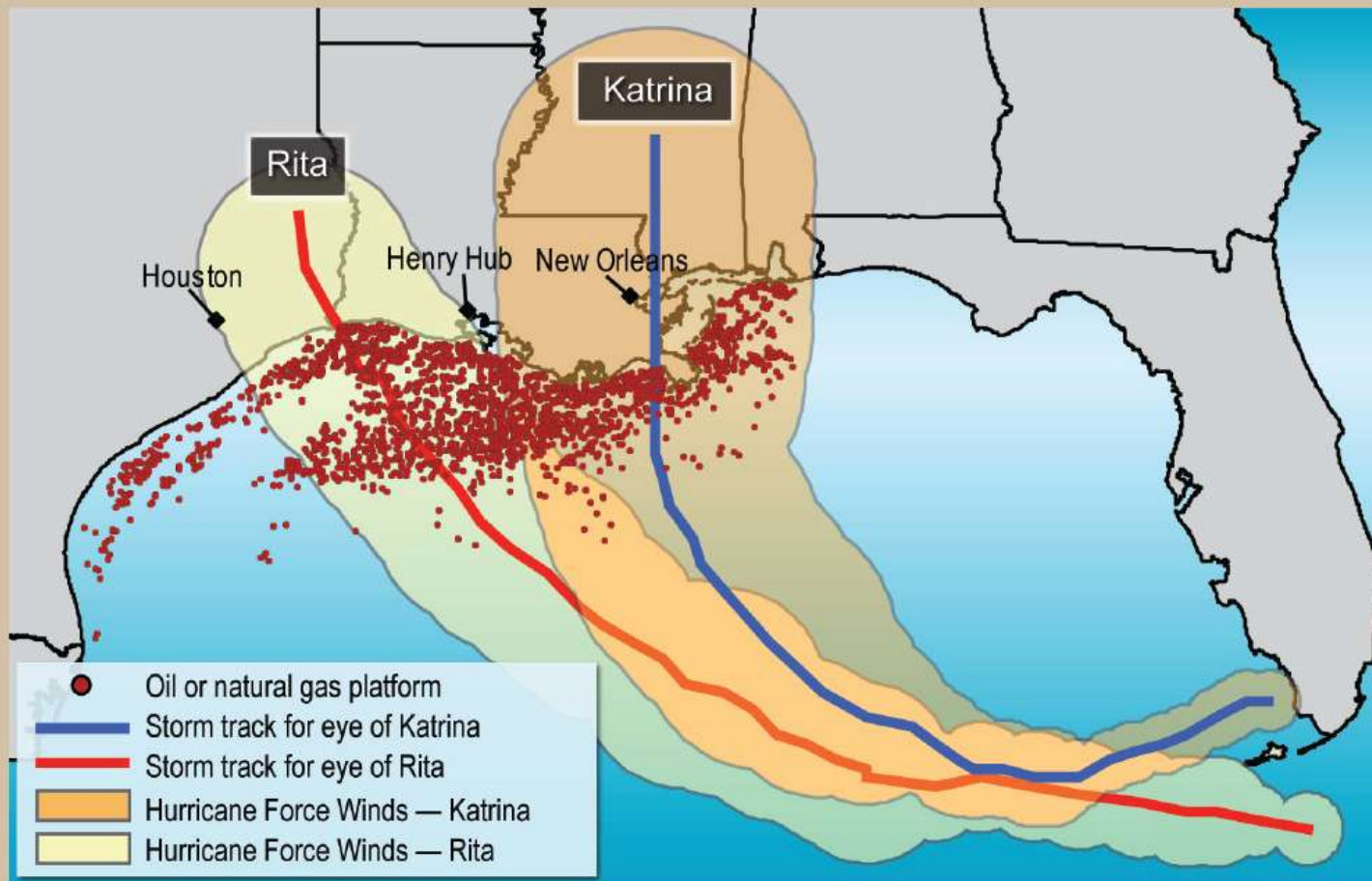
Climate Change Impacts in the United States: Highlights, U.S. Global Change Research Program, p. 40, <http://nca2014.globalchange.gov/highlights>



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## Paths of Hurricanes Katrina and Rita Relative to Oil and Gas Production Facilities



A substantial portion of U.S. energy facilities are located on the Gulf Coast as well as offshore in the Gulf of Mexico, where they are particularly vulnerable to hurricanes and other storms and sea level rise. (Figure source: U.S. Government Accountability Office 2006<sup>4</sup>).



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Climate Change Impacts in the United States: Highlights, U.S. Global Change Research Program, p. 89, <http://nca2014.globalchange.gov/highlights>

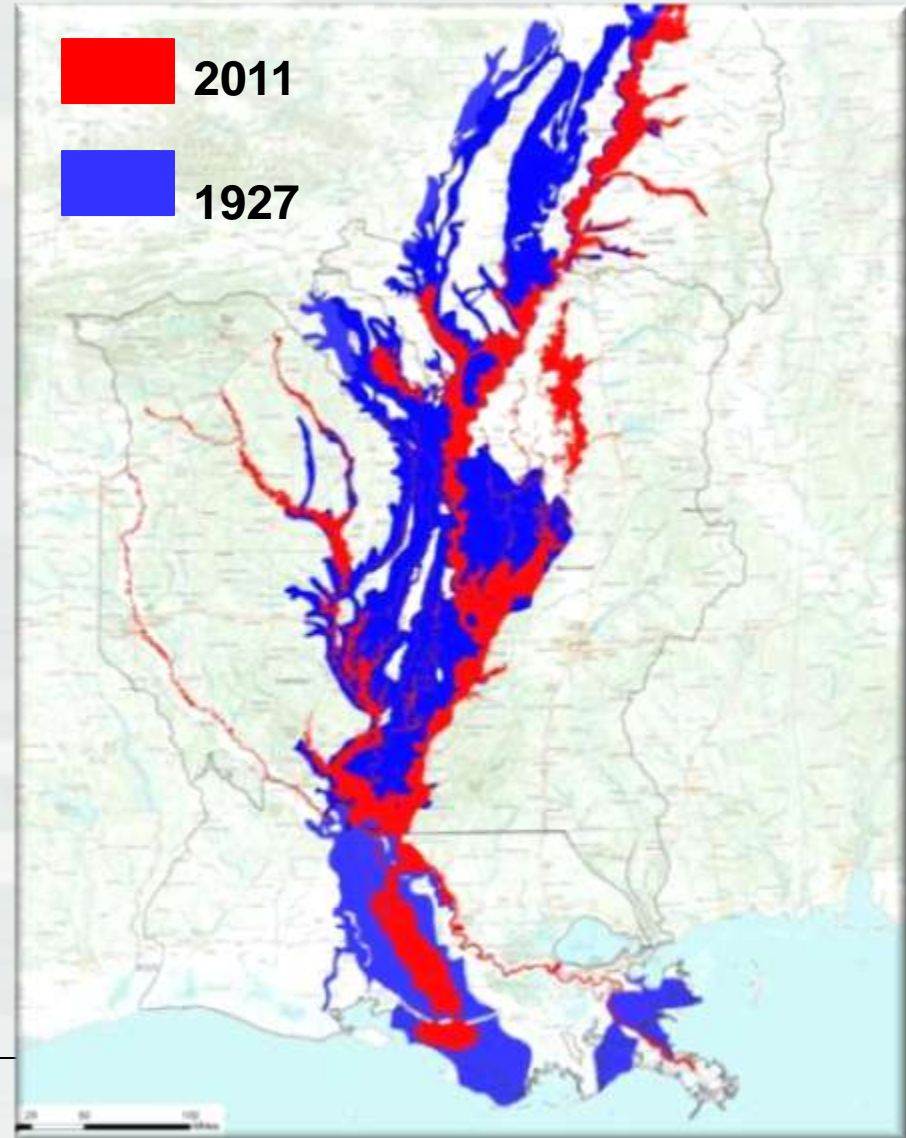


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# 1927 vs. 2011 Mississippi River Record Flood: From “Levees Only” to “Room for the River”

- 1927 Flood = 16.8 million acres
  - 2011 Flood = 6.4 million acres
  - \$14 billion Investment since 1928
  - **\$234 billion damages prevented (2011)**
    - ✓ **\$612 billion since 1928**
    - ✓ **44 to 1 return on investment**
  - Over 4 million people protected
  - \$3 billion annual transportation rate savings
  - Untold economic productivity enabled
-  for farms, towns, factories



# ***The Bottom Line:***

- **Our infrastructure makes delivery of domestic stability and security possible!**
- Our infrastructure is degrading
- Our infrastructure is underperforming
- The US is under-investing in its infrastructure
- The US significantly lags other developed nations in its maintenance of prior investments.
- We stand to lose hard-fought ground earned by prior generations through their financial and personal sacrifices.
- Our economic prosperity, standard of living, and environmental quality are at risk.
- Our infrastructure is NOT disposable and should not be treated as such



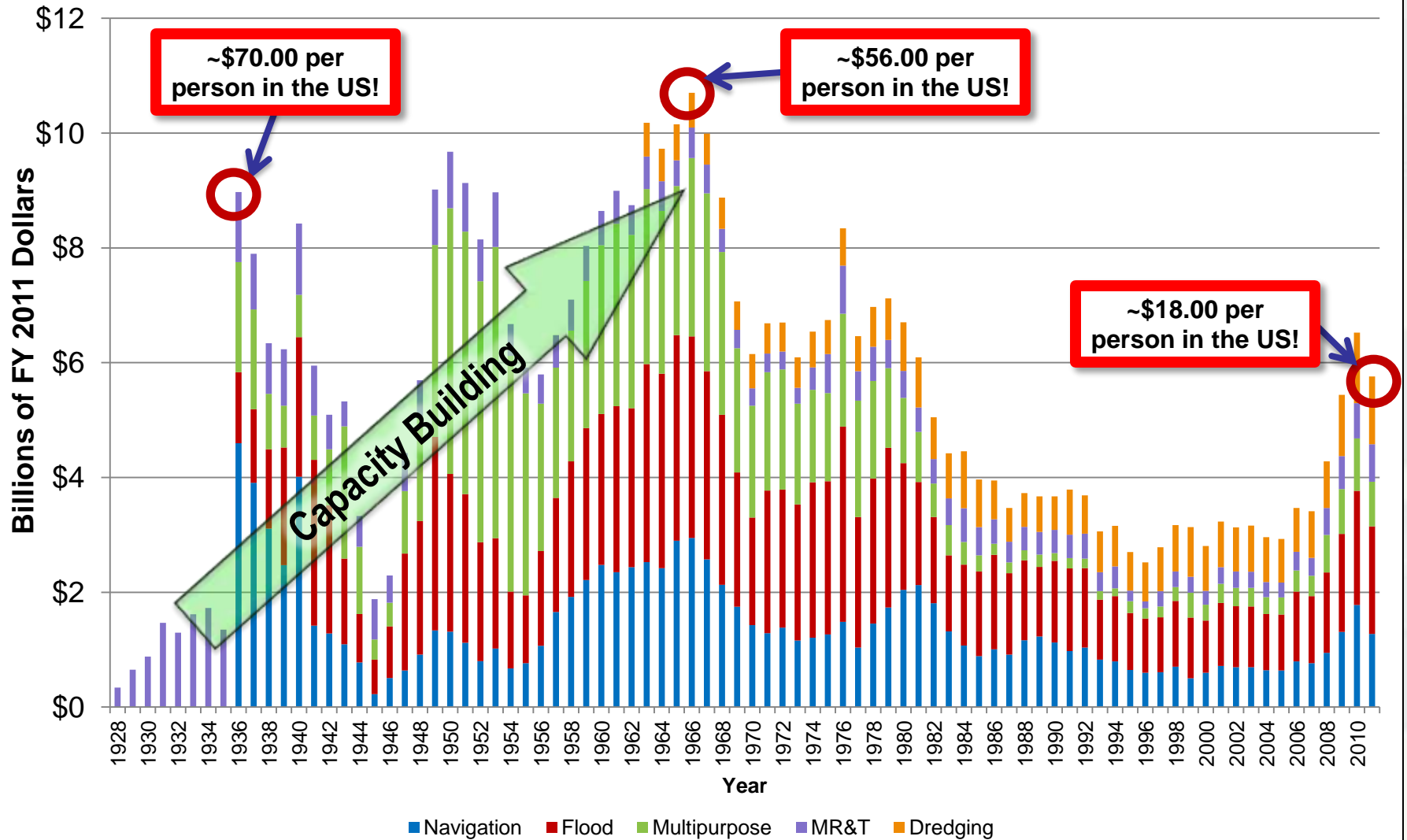
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***The United States is on an unsustainable glide-path!***



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# Historical Investments by USACE Functional Category 1928 to 2011

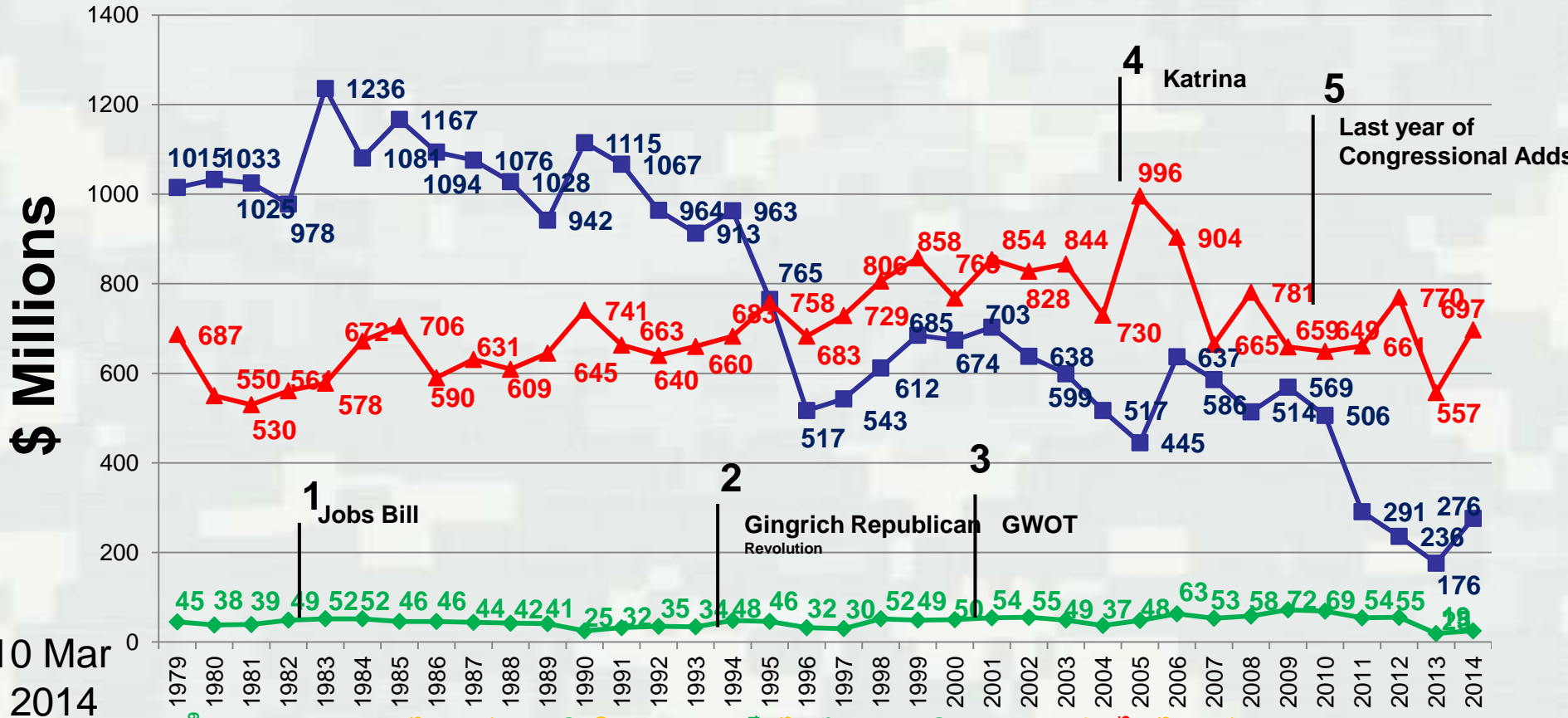




# MVD Civil Works Funding Trend Comparison

## Investigations, Construction and O&M

### (Constant 2013 \$'s)



10 Mar 2014



Appropriation Bills

Green = Oct or before      Amber = Nov-Dec

Red = Jan or after      Blue = Year-long CR

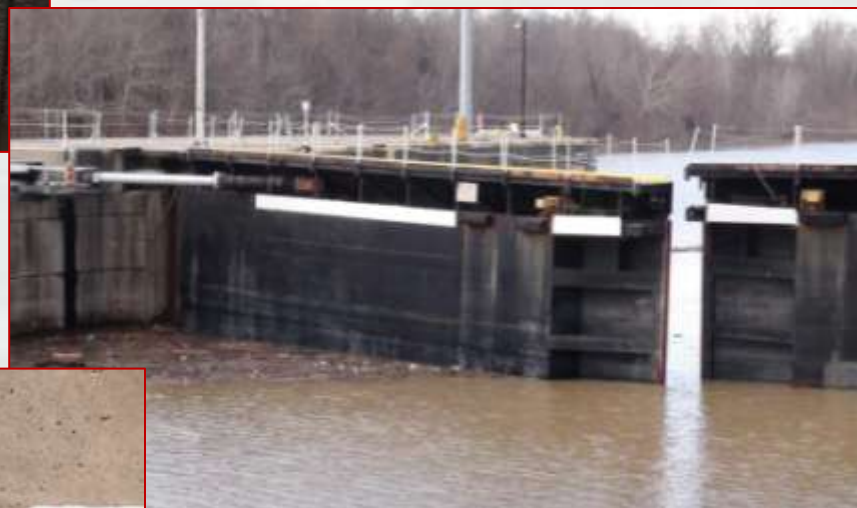


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< Markland main chamber gate collapsed into river

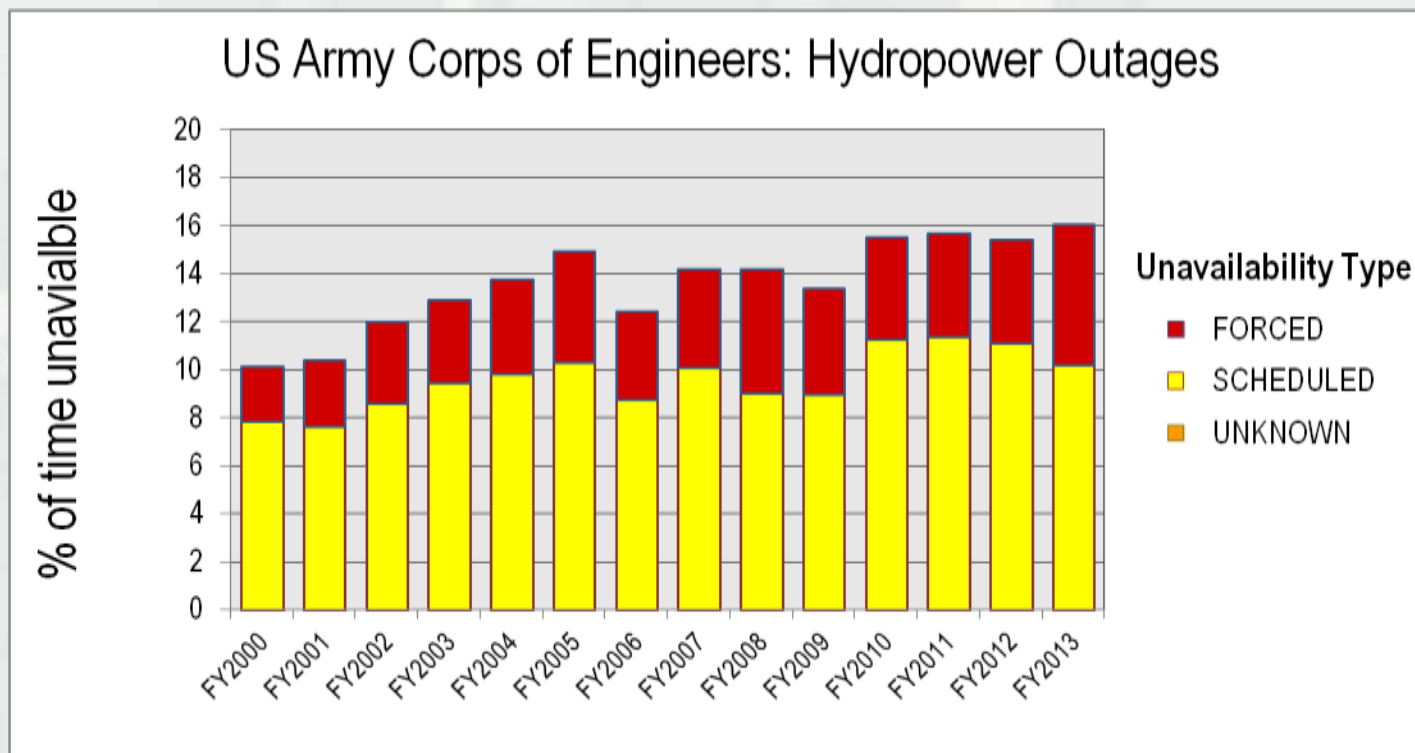
Greenup main chamber gate dropped when anchor point failed >



< Monitoring of decaying sidewalls of John Day lock



# Effects of Decreased Investment



**Since 2000:**

- ~50% increase in down time
- Threefold increase in forced outages!



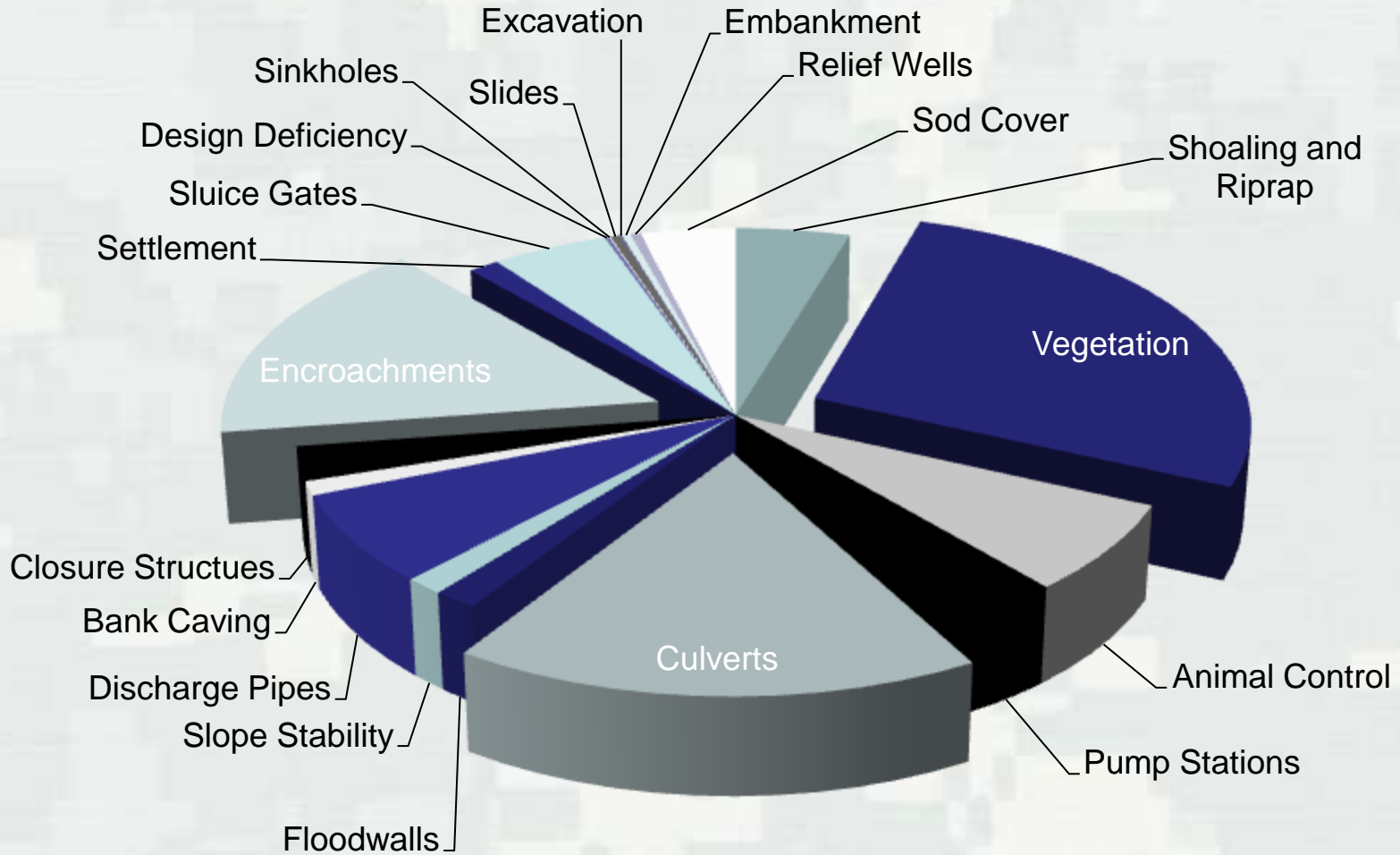
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# Effects of Decreased Investment



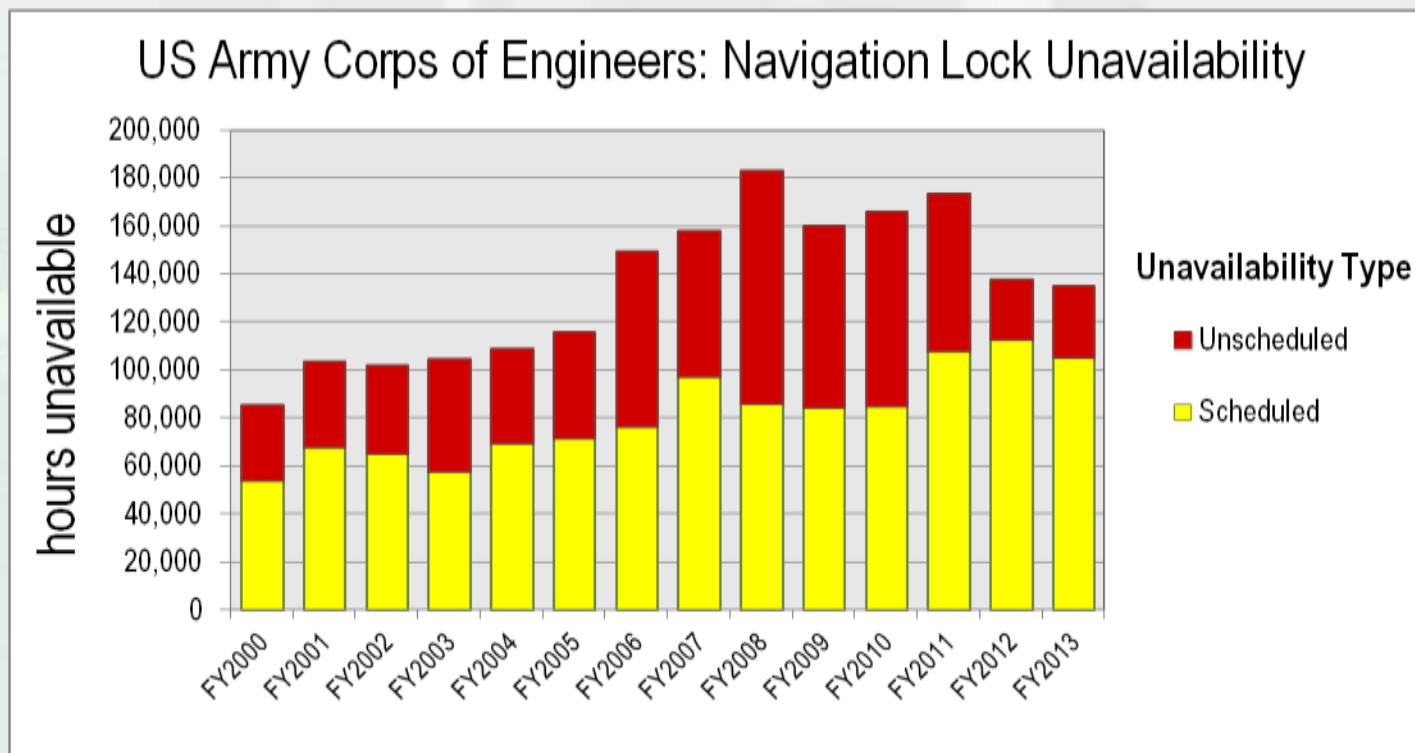
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Issues facing levee systems across the nation.



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# Effects of Decreased Investment



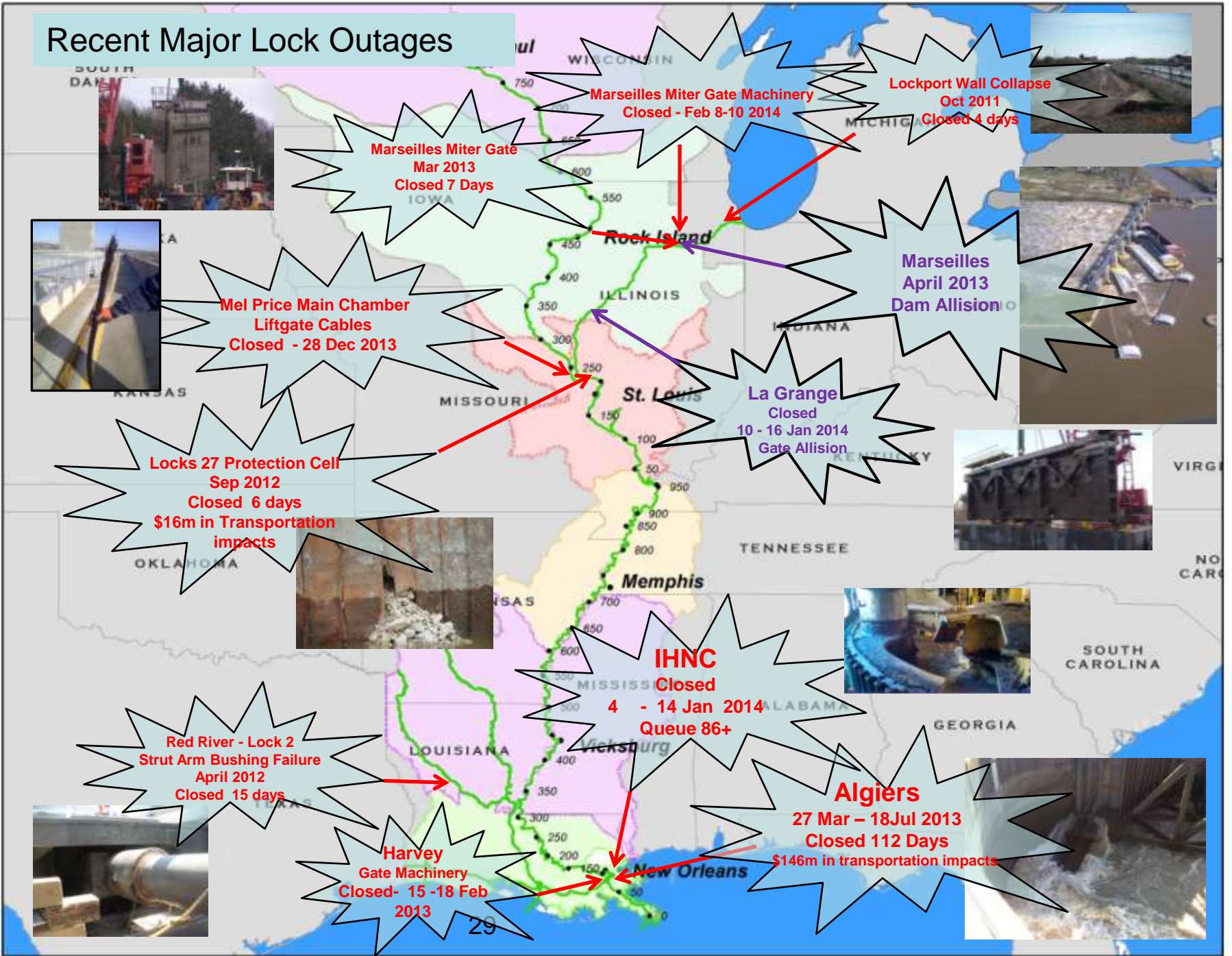
**Since 2000:**

- ~50% decrease in availability

• **Twofold increase in scheduled outages!**



# Recent Major Lock Outages



**Marseilles Miter Gate**  
Mar 2013  
Closed 7 Days

**Marseilles Miter Gate Machinery**  
Closed - Feb 8-10 2014

**Lockport Wall Collapse**  
Oct 2011  
Closed 4 days



**Marseilles**  
April 2013  
Dam Allision



**Mel Price Main Chamber**  
Liftgate Cables  
Closed - 28 Dec 2013

**La Grange**  
Closed  
10 - 16 Jan 2014  
Gate Allision

**Locks 27 Protection Cell**  
Sep 2012  
Closed 6 days  
\$16m in Transportation impacts



**IHNC**  
Closed  
4 - 14 Jan 2014  
Queue 86+



**Red River - Lock 2**  
Strut Arm Bushing Failure  
April 2012  
Closed 15 days



**Harvey**  
Gate Machinery  
Closed- 15 -18 Feb  
2013

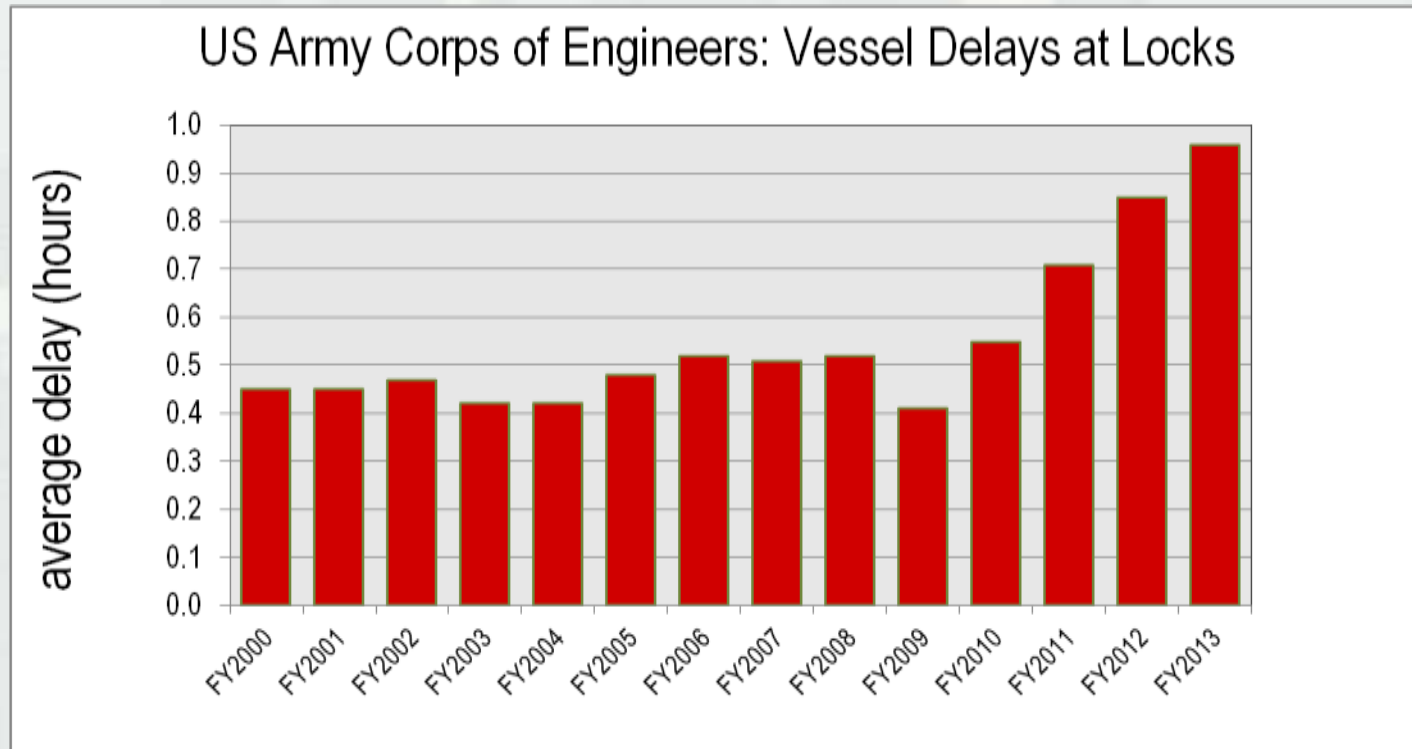
**Algiers**

27 Mar - 18 Jul 2013  
Closed 112 Days  
\$146m in transportation impacts





# Effects of Decreased Investment



**Since 2000:**

- more than a doubling in delays!

**These are actual delays experienced by vessels!**

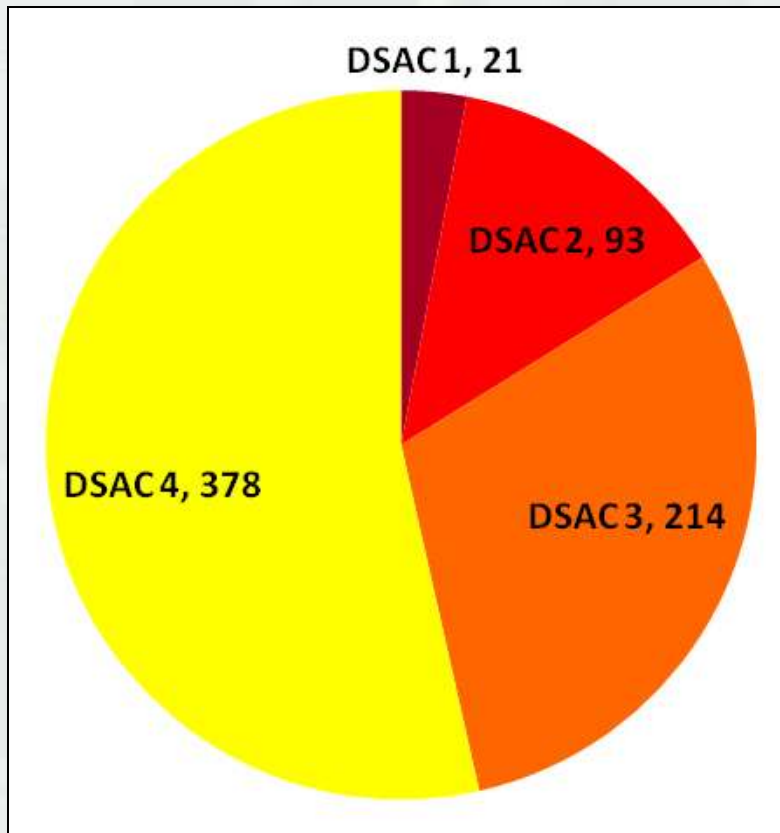


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# Effects of Decreased Investment

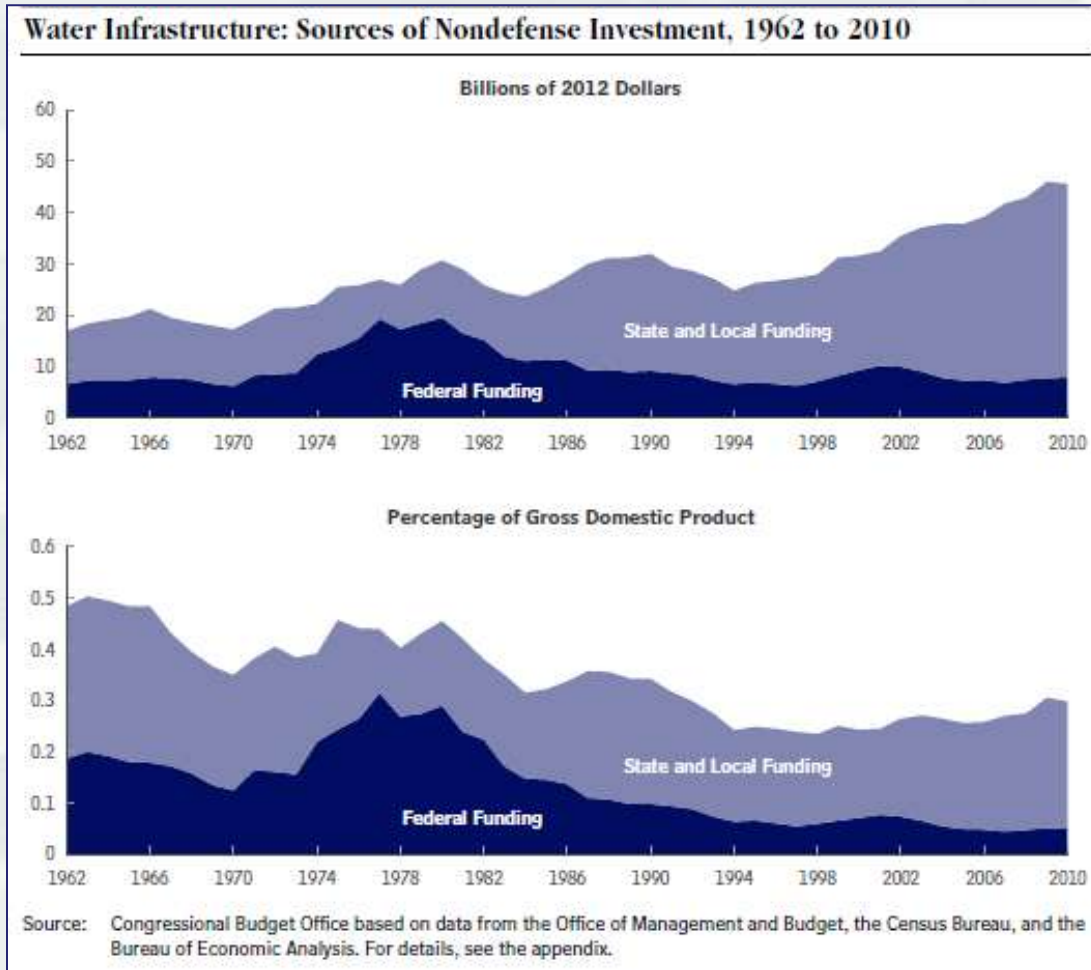


- 707 dams at 557 projects
- DSAC chart includes all USACE dams except one newly constructed dam that has not been assigned a DSAC value.
- Data source: DSPMT, 16 Oct 2013

## USACE Dam Safety Action Classifications



# Water Infrastructure Spending



**Between 1962 to 2010...**

**Total funding increased  
% GDP decreased**

**Greater burden on state and  
local funding sources as  
infrastructure ages.**



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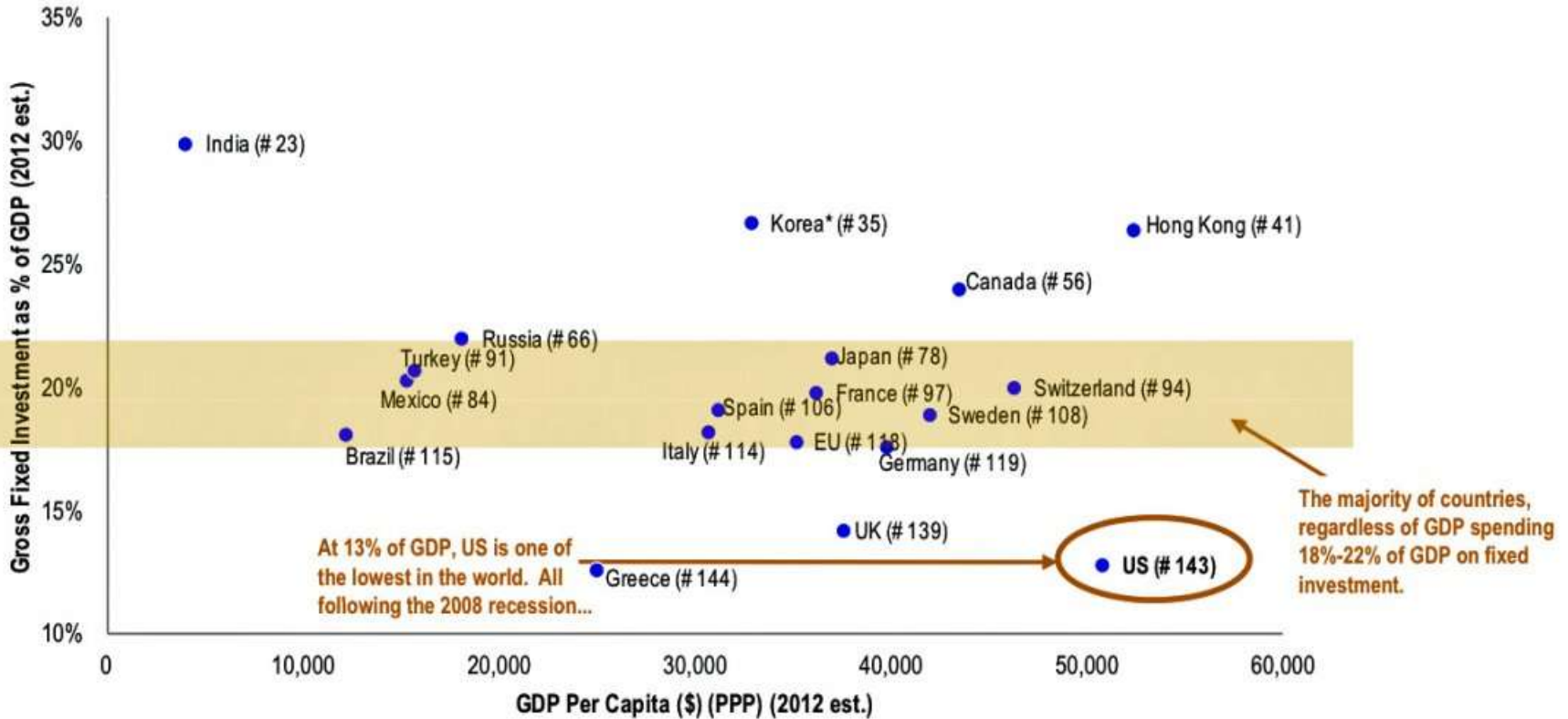
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# United States Relative to Other Nations

Figure: GDP Per Capita versus Gross Fixed Investment as a % of GDP: Underinvestment in the US

Estimates for 2012. The rank of Gross fixed investment as % of GDP is in the parenthesis.



**Low investment in infrastructure!**  
(equivalent to Greece)



# Relative Quality of US Infrastructure

The World Economic Forum ranks US infrastructure behind that of most other comparable advanced nations

Overall infrastructure quality index, 2012-13

Top 15 of 144 countries

Scale: 1 = Extremely underdeveloped; 7 = Extensive and efficient by international standards



SOURCE: World Economic Forum; McKinsey Global Institute analysis

**Not even among the top 15!**



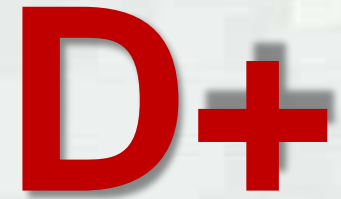
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# 2013 Report Card for America's Infrastructure

*by the American Society of Civil Engineers*



**America's  
Cumulative G.P.A.**

Aviation	D	Ports	C
Bridges	C+	Public Parks & Recreation	C-
Dams	D	Rail	C+
Drinking Water	D	Roads	D
Energy	D+	Schools	D
Hazardous Waste	D	Solid Waste	B-
Inland Waterways	D-	Transit	D
Levees	D-	Wastewater	D

A = Exceptional

B = Good

C = Mediocre

D = Poor

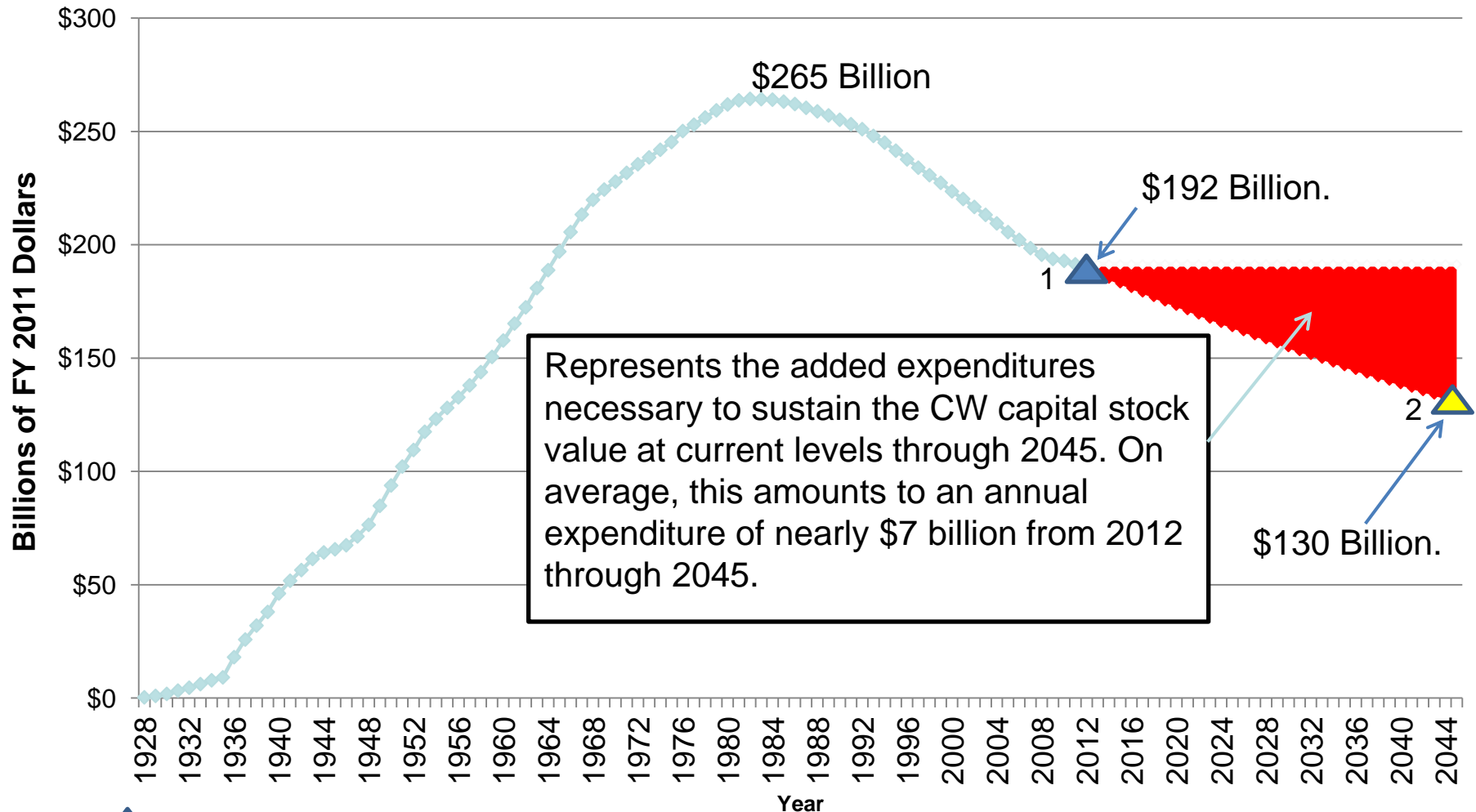
F = Failing

**Estimated investment needed by 2020 =**

# **\$3.6 trillion**

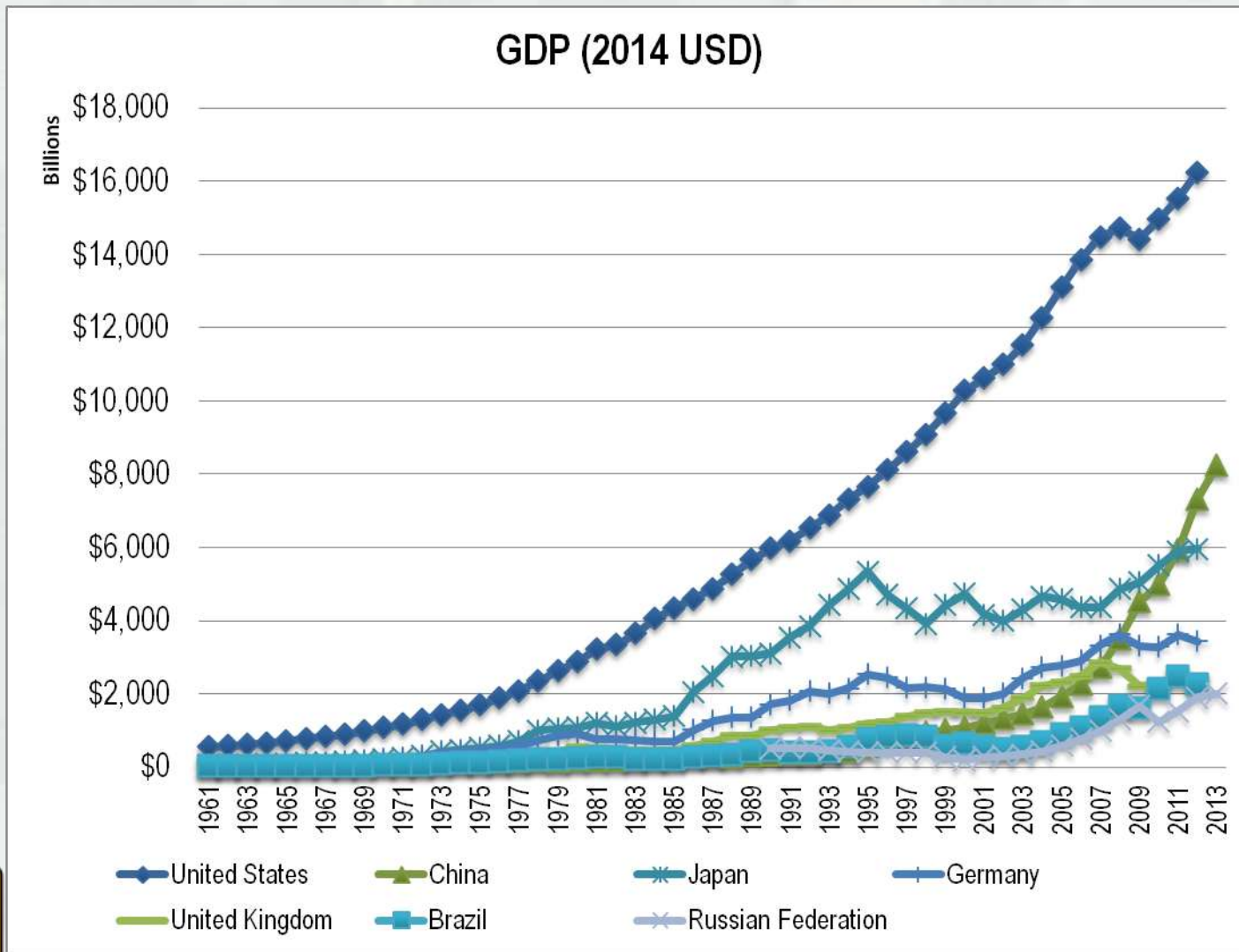


# USACE Capital Stock Value, 1928 to 2011 & Trends Based on Investment Levels Reflecting a Continuation of the 1982-2011 Decline versus Sustainment of 2011 Capital Stock Value



- ▲ Capital Stock Value 2012-2045, Assuming Current Rate of Decline (Position 2)
- ▲ Maintain 2011 Capital Stock (Position 1)
- Capital Stock Value 2012-2045, Assuming Current Rate of Decline
- ◆— USACE Capital Stock Value 1928-2011<sup>36</sup>

# Comparison of Gross Domestic Product



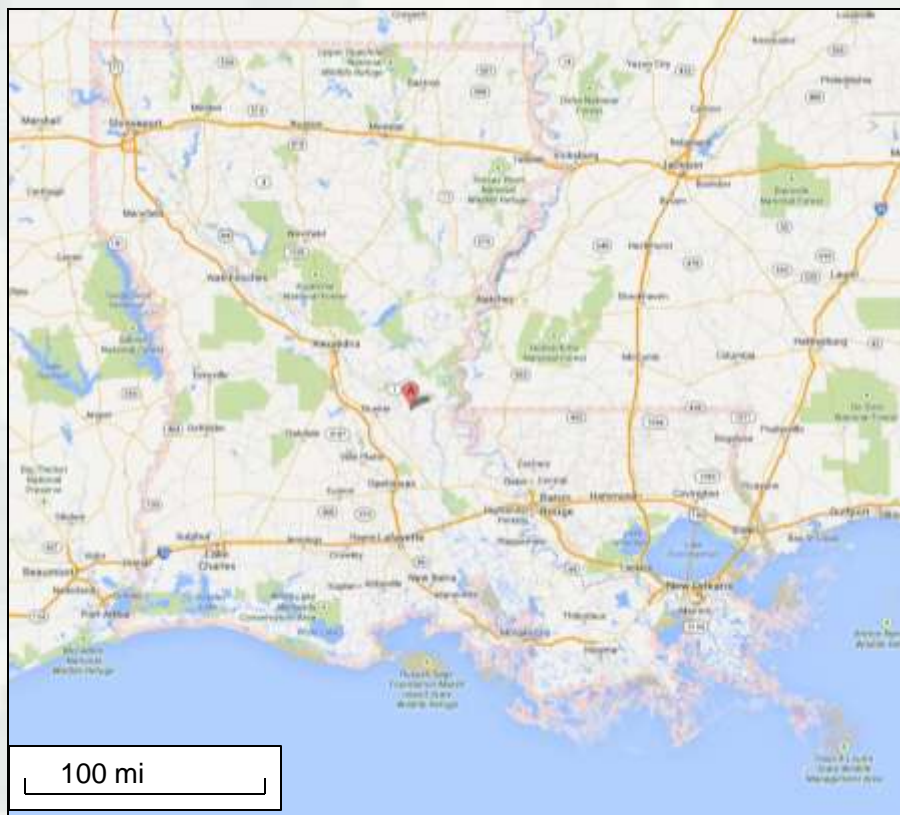
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# Louisiana vs. The Netherlands



## United States

## Louisiana

## The Netherlands

**Coastline:** 5,525 miles

**397 miles**

**280 miles**

**Land Mass:** 3,531,905 sq miles

**43,203 sq. miles**

**13,086 sq. miles**

**GDP (2012):** 13,430B

**\$198.5B**

**\$772.2B**

**Population:** 313.9M

**4.6M**

**16.8M**



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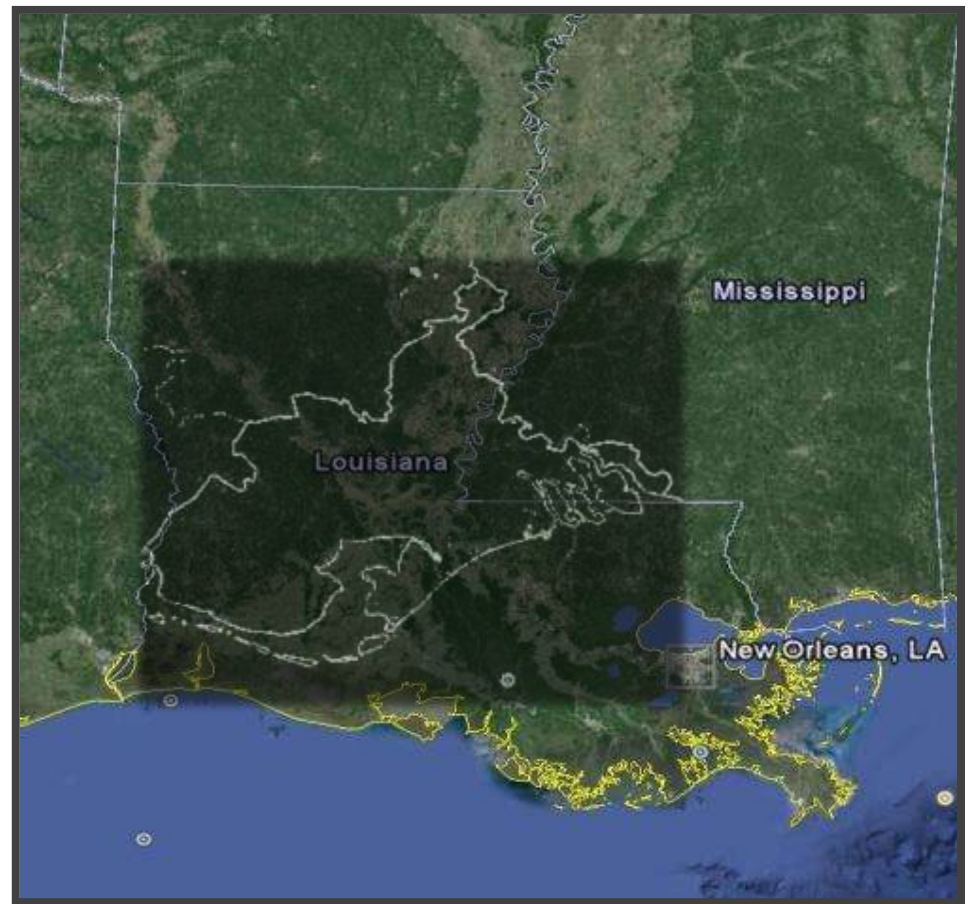
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# Louisiana v. Netherlands



	<u>United States</u>	<u>Louisiana</u>	<u>The Netherlands</u>
Coastline:	5,525 miles <sup>1</sup>	397 miles <sup>1</sup>	280 miles <sup>2</sup>
Land Mass:	3,531,905 sq miles <sup>3</sup>	43,203 sq. miles <sup>3</sup>	13,086 sq. miles <sup>4</sup>
GDP (2012):	13,430B <sup>5</sup>	\$198.5B <sup>5</sup>	\$772.2B <sup>6</sup>
Population:	313.9M <sup>3</sup>	4.6M <sup>3</sup>	16.8M <sup>7</sup>

# Conclusion

- Our infrastructure makes delivery of domestic stability and security possible.
- We are losing hard-fought ground earned by prior generations through their financial and personal sacrifices.
- Our economic prosperity, standard of living, and environmental quality are increasingly vulnerable to threats posed by aging infrastructure and increase potential for failure.
- We have benefitted from the investments of our forefathers but have done little to assure this heritage will be passed on to future generations.
- Our sense of resolve to secure a sound economic and environmental footing for future generations should be no less than that of those who sacrificed to provide us with the same.
- **Our glide path is unconscionable.**

**10:1 return on investment... we should aim to do better.**

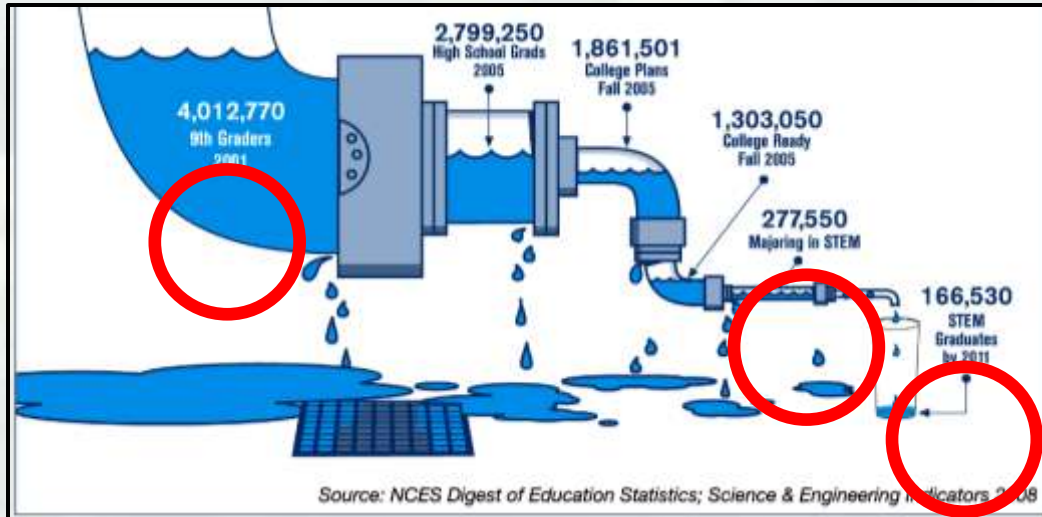


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# USACE – A Leader in STEM



**4,012,770** 9<sup>th</sup> Graders in 2001 in the USA

**70%** graduated high school in 2005

**32.4%** college ready in 2005

**6%** choose a STEM Major

**4%** earn STEM Degree (166,530 grads)

- China and India have no standard definition of the word “Engineer” (includes auto mechanics, IT Specialists, varies based on needs of the government)

- “Quantity instead of Quality” Program Goals in both India and China

- In China and India, if you’ve taken ONE STEM related class, you’re counted as an ‘Engineer’ in education

- The Chinese Government is notorious for inflating statistics to compete with global leaders (i.e. manufacturing, GDP) The Indian Government is more realistic, but not by much



**China:** 1.9M “Engineer” graduates  
763K received an **equivalent\*** degree  
10% globally employable  
= 76,400 globally employable grads



**India:** 793K “Engineer” graduates  
497K received an **equivalent\*** degree  
25% globally employable  
= 124,400 globally employable grads



**USA:** 166K STEM graduates  
166K received an **accredited** degree  
81% globally employable  
= 134,460 globally employable grads



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\*In China and India, equivalent degree compared to USA accredited institutions



# Nothing is As Easy As It Looks or Sounds



**SCISSORS BEAT PAPER**

**WWII**

Because Scissors always beat paper.



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# Questions



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# BACKGROUND



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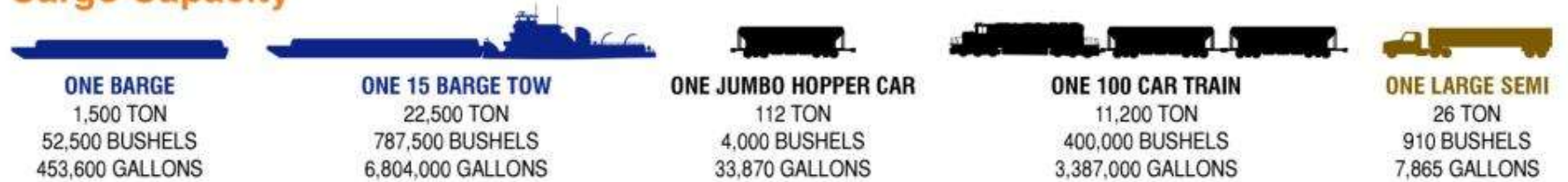


# Tonnage on Domestic Waterway Network

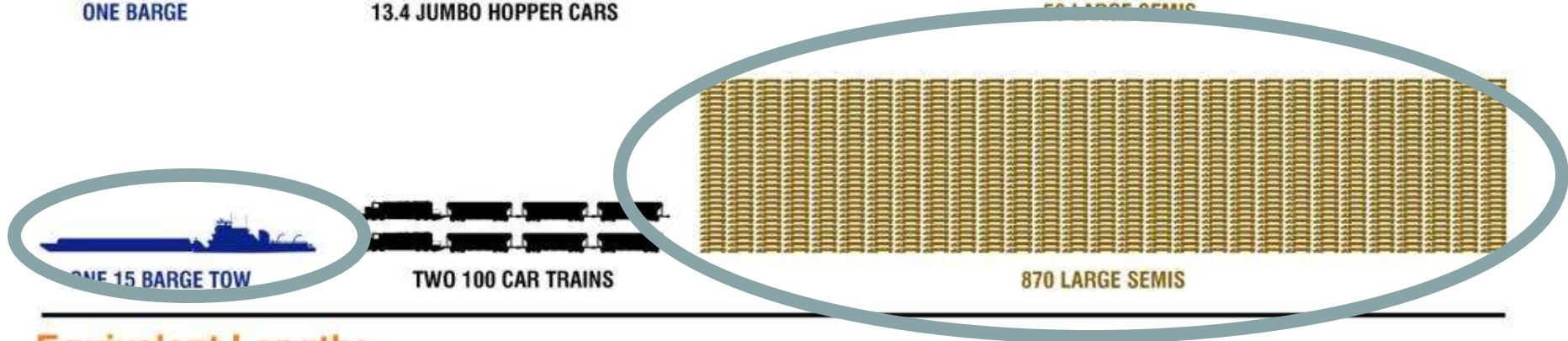
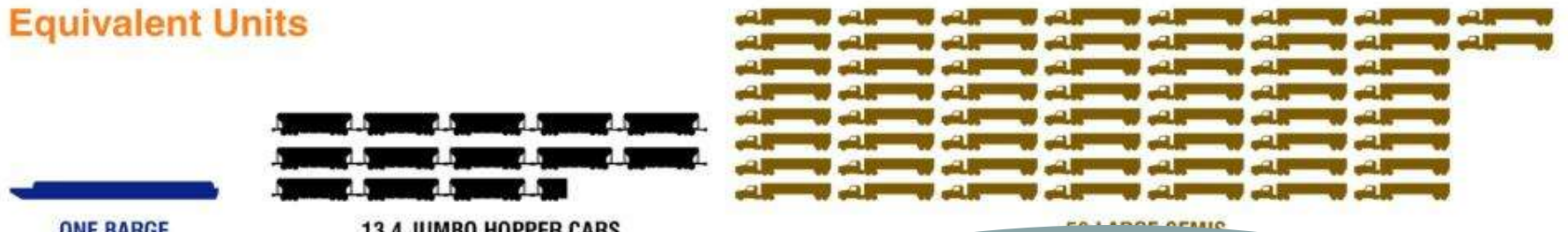


# Compare...

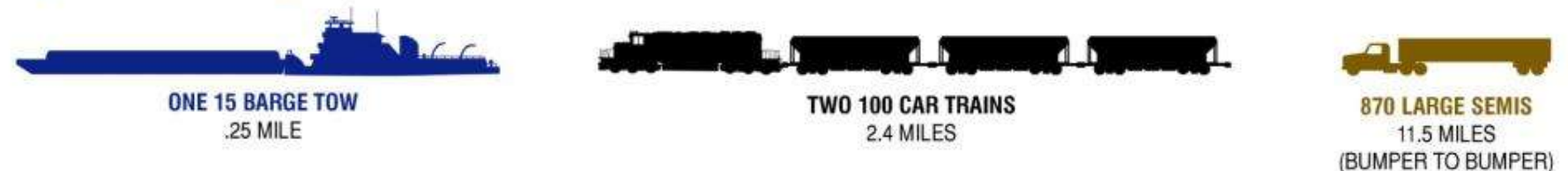
## Cargo Capacity



## Equivalent Units



## Equivalent Lengths



**One 15 barge tow takes 870 large semi truck off of our highways!**



# America's Watershed: a 200-year working vision

An *Intergenerational Commitment*



The Mississippi watershed is 41% of the US, 31 States, 1.25 million square miles, over 250 tributaries

Our people enjoy a **quality of life** unmatched in the world. We ...

- Lead **secure lives** along the river or tributary.
- Enjoy fresh air and the surrounding fauna, flora and forests while hunting, fishing and recreating.
- **Travel** easily, safely and affordably.
- **Drink from** and use the abundant waters of any river, stream or aquifer.
- Choose from an abundance of affordable basic goods and essential supplies that are **grown, manufactured and transported** along and by the river to local and world markets.

Balancing the nation's needs for:

- ❖ National security & flood protection & management
- ❖ Environmental sustainability & recreation
- ❖ Infrastructure & energy
- ❖ Water supply & water quality
- ❖ Movement of goods; agriculture & manufacturing

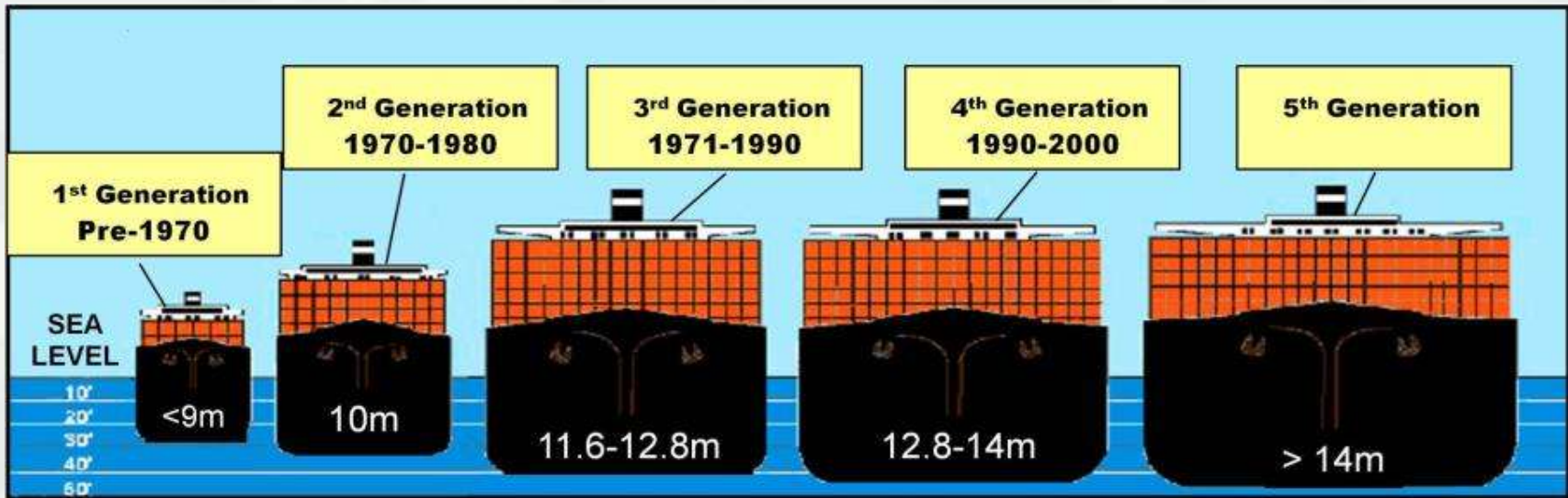
join the dialogue ...

visit [www.mvd.usace.army.mil/mrc](http://www.mvd.usace.army.mil/mrc)  
or email [cemvd-ex@usace.army.mil](mailto:cemvd-ex@usace.army.mil)

*Leveraging local citizens' input, international dialogue, science, engineering, technology and public policy*



# We Can't Wait



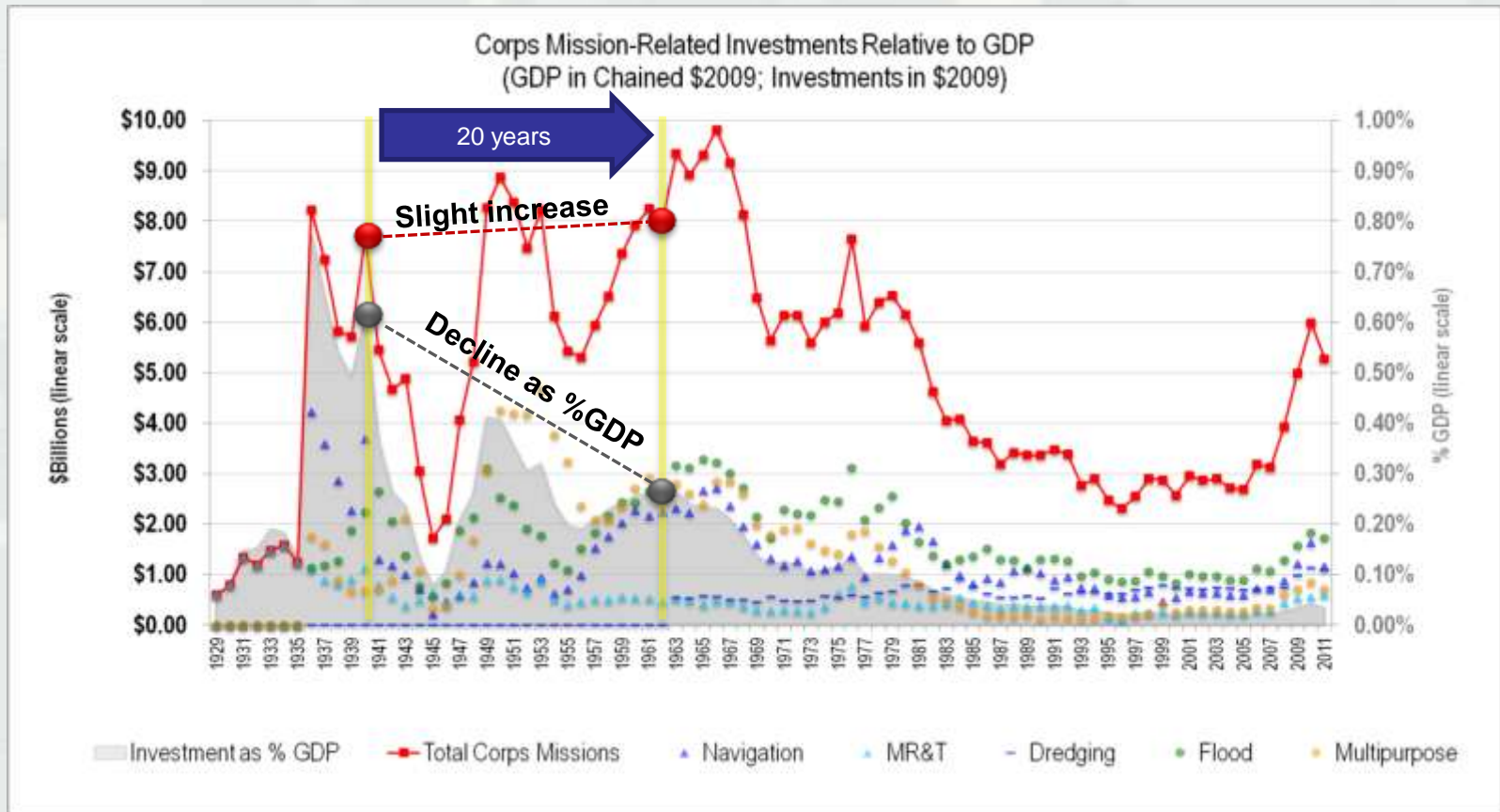
Advancing 7 key infrastructure projects at 5 East Coast ports:

- NY / NJ
- Charleston
- Savannah
- Jacksonville
- Miami



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# Corps Mission-Related Investments



More than a tenfold increase in GDP since 1928!  
**Similar level of investment will not keep pace with GDP.**  
 Decreasing levels of investment magnify the effect.

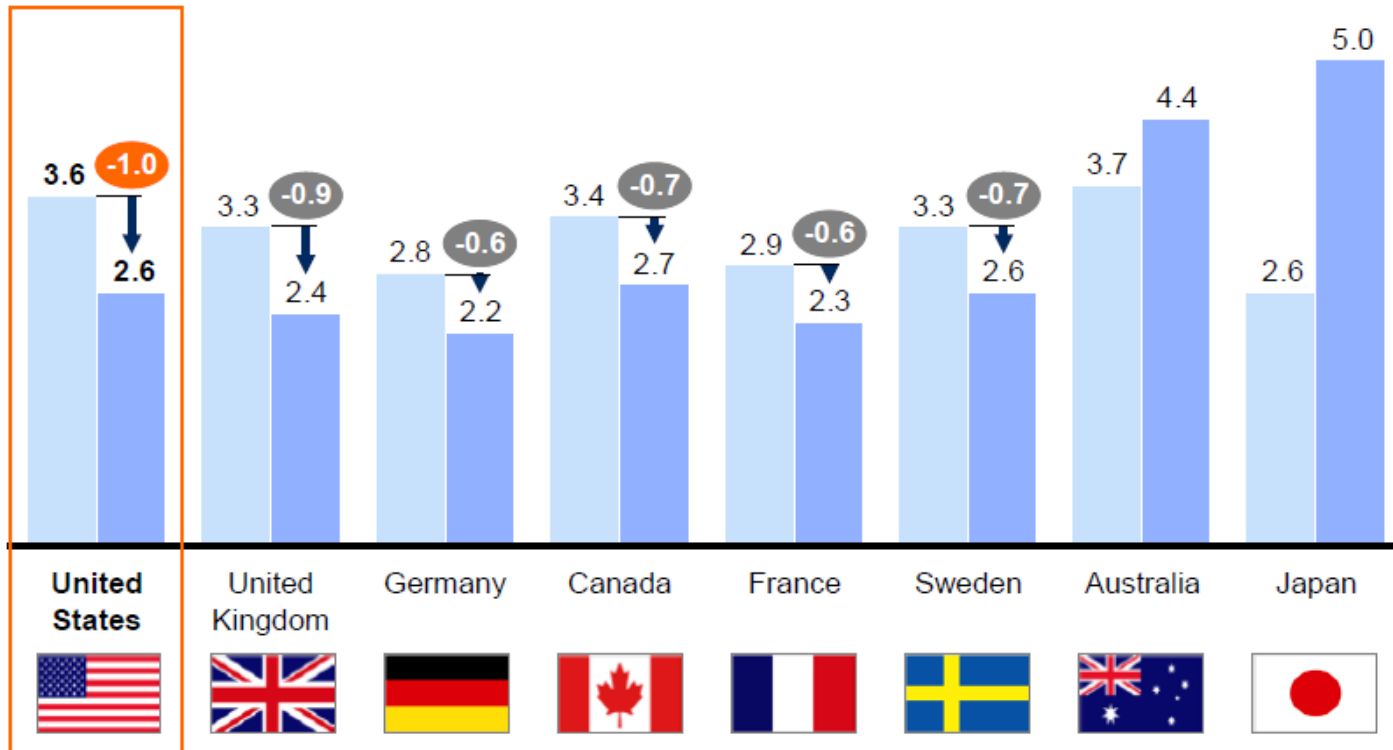


# Patterns in Global Spending in Infrastructure

The United States must raise infrastructure spending by 1 percentage point of GDP to meet future needs

Gap between historical spend and estimated future spending need<sup>1</sup>  
% of GDP

Estimated need  
Actual spend



<sup>1</sup> Actual spend calculated as weighted average annual expenditure over years of available data, 1992–2011. Estimated need based on projected growth, 2013–30.

SOURCE: McKinsey Global Institute analysis



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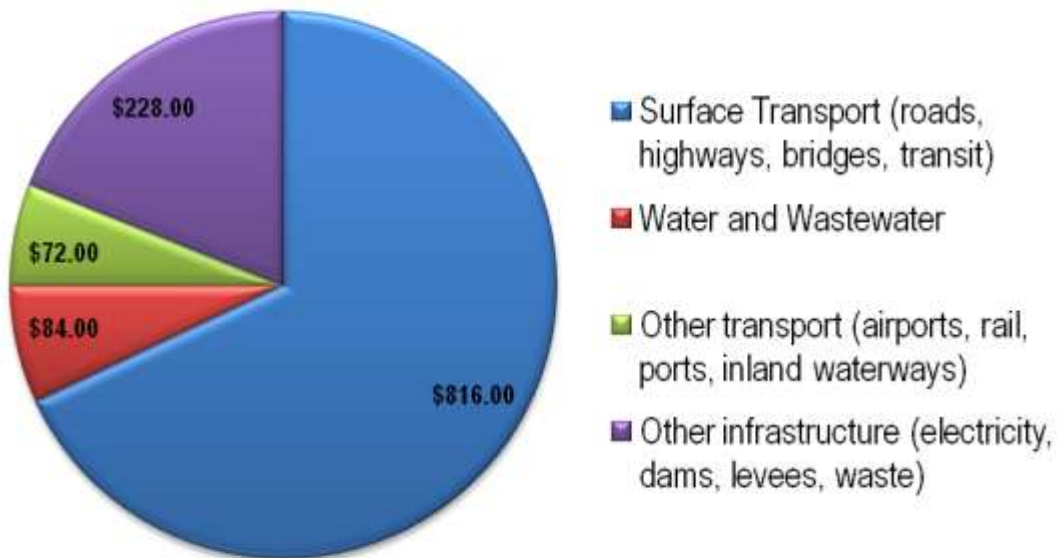


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# Distribution of US Infrastructure Investment Shortfall by 2020

Estimated infrastructure investment shortfall for the United States



Does not include additional infrastructure items in ASCE report such as schools, public parks, and recreation.

Source: American Society of Civil Engineers; US Department of Transportation; McKinsey Global Institute

**32% of the shortfall (\$372B) involves infrastructure associated with Corps authorities!**

- Water
- Ports
- Waterways
- Levees
- Dams
- Power generation

**Approximately \$200.00 per person per year**  
*(the equivalent of one latte per week)*



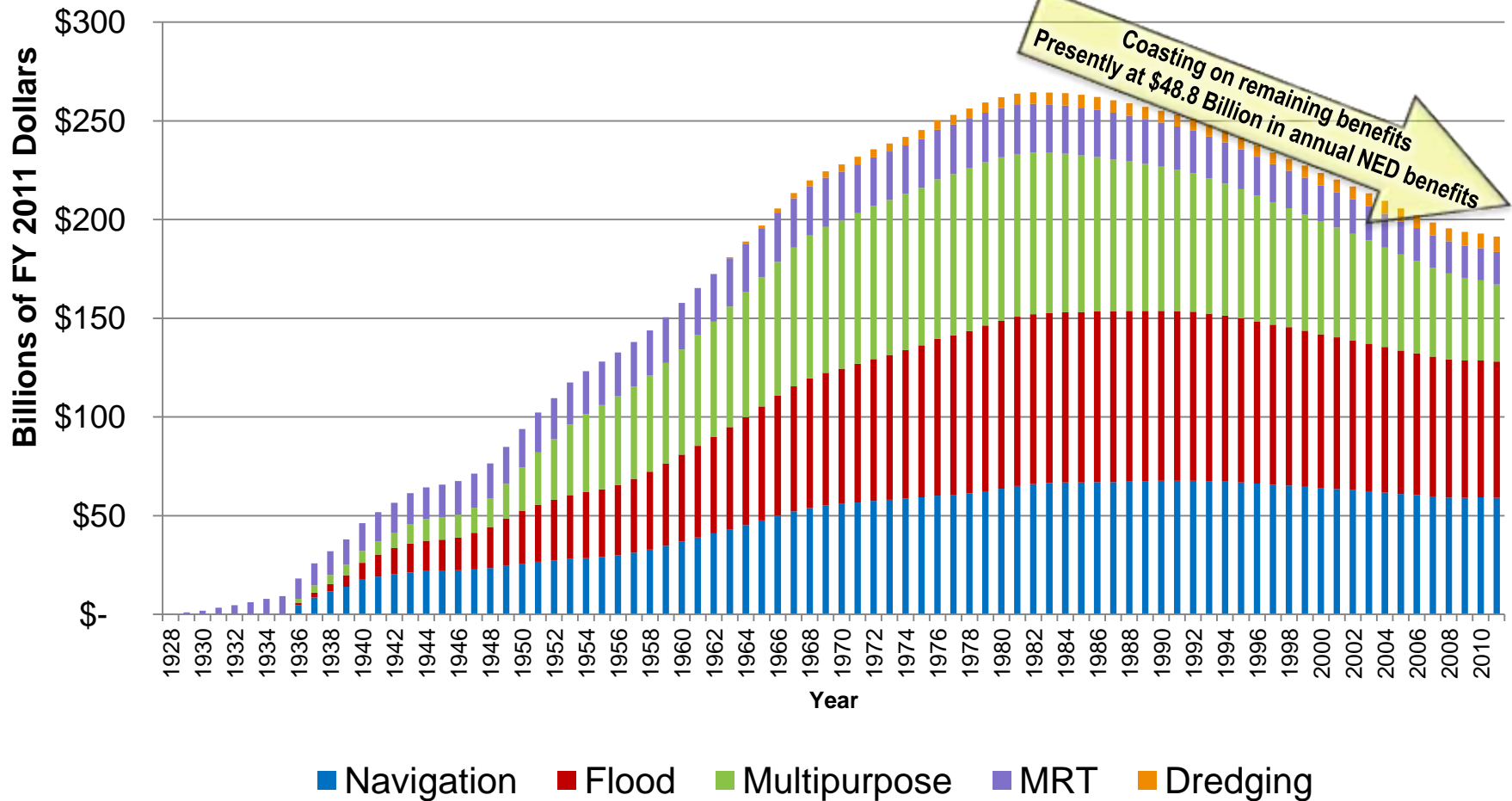
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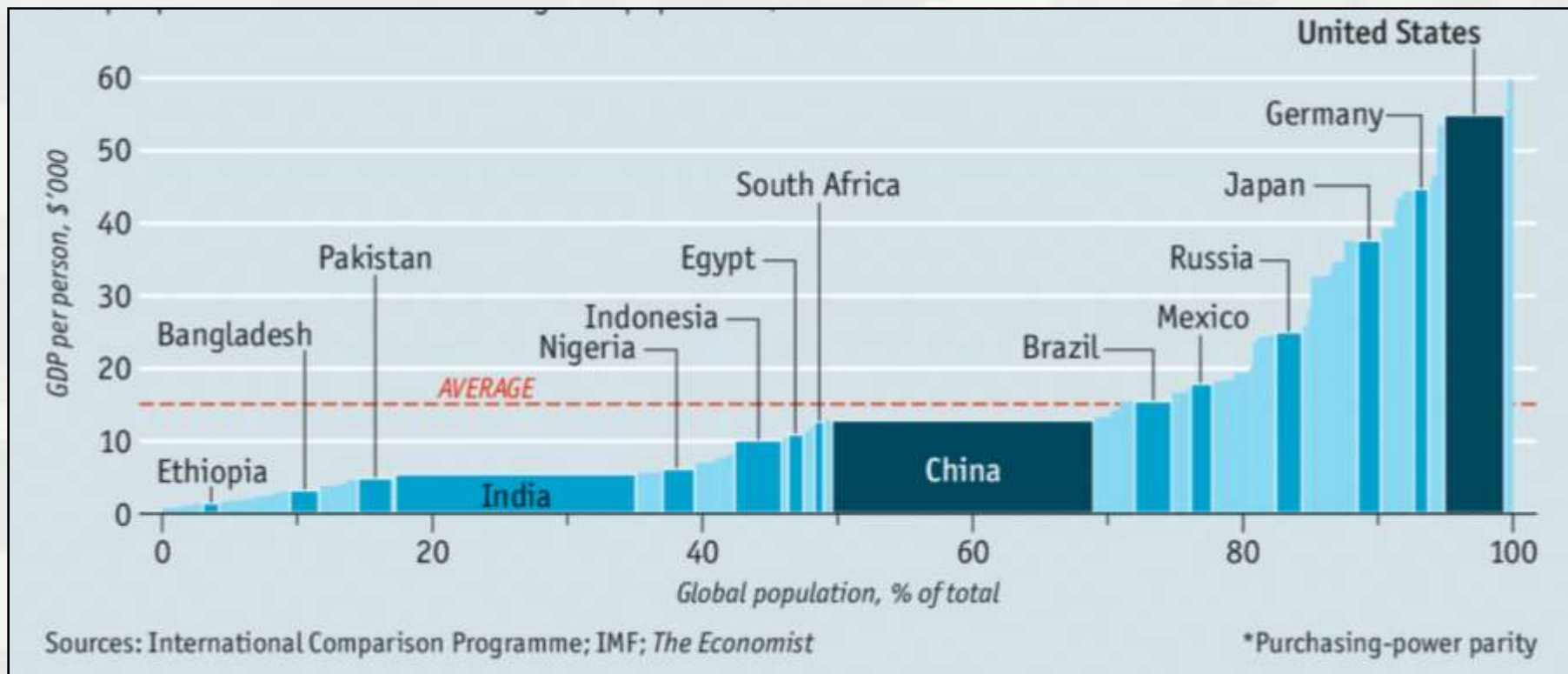


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# USACE Capital Stock Value by Functional Category 1928 to 2011



# GDP per person at Purchasing Power Parity and share of global population, 2014 forecast



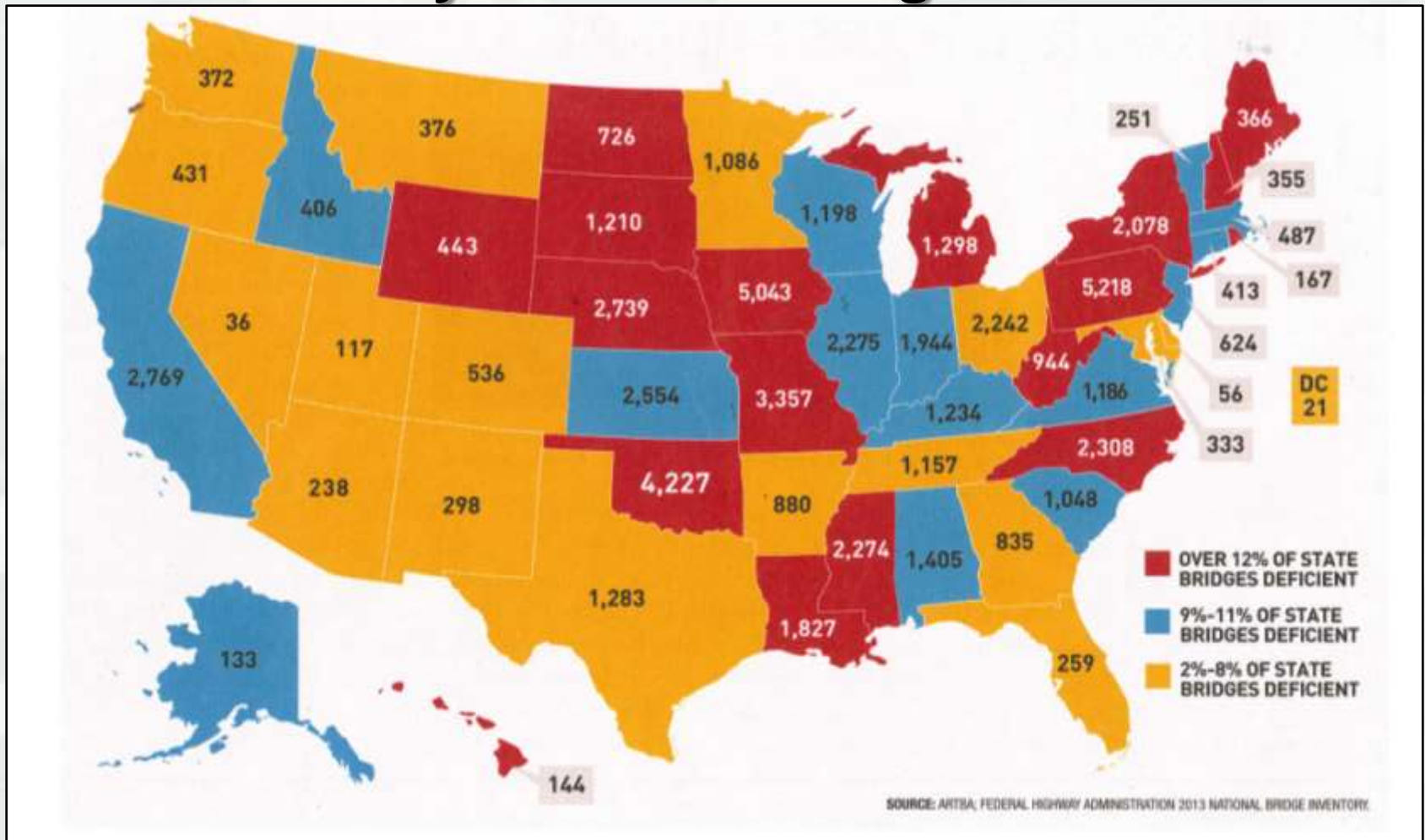
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As published in *The Economist*, "The Dragon takes wing",  
May 3<sup>rd</sup> 2014, p. 65.



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# Structurally Deficient Bridges in the U.S.



**63,000 Structurally Deficient (SD) Bridges in the U.S.**

**250 million crossings in 2013 on SD Bridges**



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As published in Engineering News-Record (ENR), "U.S. DOT, Industry Renew Call to Bolster Federal Trust Fund Before it Goes Bankrupt", May 5th 2014, p. 15.